

IS TO BECOME THE MOST RESPECTED VOICE IN PLANNING NEW ZEALAND...

2014 ANNUAL REPORT

...AN INFLUENTIAL VOICE IN THE CONVERSATIONS THAT SPARK INNOVATIVE SOLUTIONS TO THE COMPLEX ISSUES FACING NEW ZEALAND CITIES AND URBAN CENTRES

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OUR PURPOSE

NZPI IS THE HOME OF THE PLANNING PROFESSION AND ACHIEVES A BETTER FUTURE FOR NEW ZEALAND BY CHAMPIONING THE PROFESSION, PROMOTING EXCELLENCE IN PLANNING, AND SUPPORTING ITS MEMBERS

CONTENTS

- 3 WELCOME FROM THE CHAIR
- 5 THE YEAR IN REVIEW
- 13 2014 AWARD WINNERS
- 19 2015 ANNUAL GENERAL MEETING AGENDA
- 20 DRAFT MINUTES TO THE 2014 ANNUAL GENERAL MEETING
- 21 FINANCIAL FOREWORD
- 22 FINANCIAL STATEMENTS
- 23 AUDITOR'S STATEMENT
- 30 BUDGET FOR 2015
- 31 MEMBERSHIP GROWTH
- 32 MEMBERSHIP DIRECTORY
- 38 OUR BOARD
- 38 OUR OFFICERS
- 39 OUR HISTORY



EMPOWERING PLANNERS promoting planning excellence 2014 HIGHLIGHTS



An influential voice in the critical conversations that are shaping the future for all New Zealanders, including the RMA reform and the Christchurch rebuild

New online tools developed, an increase in media activity, website traffic, and social media engagement



Planning on Demand TV launched, providing a range of eLearning CPD for members in the form of webcasts, recorded interviews and self-paced, independent learning packs

A year of continued growth with an increase of almost 4% in NZPI membership

Highly successful Environmental Compliance Conference addressed issues such as comprising compliance, enforcement, incident response, pollution prevention, health & safety

Mentoring programme developed for all young planner's and students. Evolved from a highly successful pilot event in Auckland, the programme has proved popular, attracting strong interest across the country

> 2015 Conference 'Back to the Future' was launched. With more than 800 delegates expected, the conference will provide a global forum to discuss and address key issues using technology and lessons from our past to shape the future

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THE BOARD WISH TO ACKNOWLEDGE OUR CHAIR ON HIS APPOINTMENT AS VICE PRESIDENT OF THE COMMONWEALTH ASSOCIATION OF PLANNERS FOR AUSTRALASIA AND PACIFIC The 2014 NZPI Conference was an outstanding success. International speakers included Dr Scott McCreary from Berkley, Professor Peter Newman from Curtin University, Rohan Hamden from the South Australian Government, and Brent Toderian from the City of Vancouver

INSPIRING LEADERS

The Executive Leadership Programme was launched for senior private and public sector professionals who want to grow and develop their personal leadership style. The 9-month programme was developed in conjunction with Leigh Auton and Janis Grummitt



WELCOME FROM THE CHAIR

A YEAR OF BUILDING



HAERE MAI KI TE WHANAU.

I would like to welcome both returning members and new members to the NZPI's Annual Report for 2014.

INVESTMENT IN MEMBER SERVICES CONTINUES

2014 has seen NZPI continue investment in membership services through implementation of the strategic direction established in 2013. That investment has not been without cost, but it has contributed to a strong platform upon which NZPI can meet its commitment to empower planners and promote planning excellence in the years to come.

With our vision firmly focussed on recognition as this country's most respected voice in planning, NZPI has been active in contributing to the national conversations around planning issues. That contribution includes numerous meetings with Ministers, Ministry for the Environment officers and other organisations such as the Productivity Commission and Local Government New Zealand. It has also included a greater media presense through radio and TV interviews, countless media releases on issues of the day and the development of submissions and position papers which can inform our discussions. With a major review and amendment of the Resource Management Act on the horizon, NZPI will continue to be proactive in influencing the national debate through a strong media presense, and informed submissions in 2015.

Another large investment in time and resources in 2014 has been the development of a new framework for the Continuing Professional Development (CPD) offered by NZPI. The 2015 CPD programme is testimony to that investment with over 100 tailored courses on offer to members at various levels of complexity. The renewed dedication to CPD and a programme which is more structured keeps faith with NZPI's commitment to promote planning excellence.

In the pages that follow you will find details of other NZPI investments and achievements for 2014 including headlines relating to the membership categories review, NZPI's accreditation programme, the 2014 Award Winners and Distinguished Services Awards recipients, and the highly successful NZPI Queenstown Conference.



A YEAR OF BUILDING





Acknowledgement

My thanks and gratitude to the CEO and staff of the Institute who are tireless in their drive to implement the Board's vision.



BROADENING NZPI'S INFLUENCE

On a more personal note, there were a number of NZPI related highlights for me in the past year which included attendance at the Planning Institute of Australia's congress in Sydney, and being invited to take on the role of Vice President of the Commonwealth Association of Planners for Australasia and Pacific. This was formalised in Singapore in November, leading to initiatives and a focus on building planning capacity for our neighbours in the Pacific Islands.

Coming away from these meetings of minds, I was reminded that resilience planning is relevant to us all as we face tomorrows issues including rapid urbanisation, demographic change, sea level rise and potential natural hazards. I encourage you all to be more active in working with professional organisations of the Pacific who are in need of our support as we address resilience as a shared goal across the world.

IT'S THE END OF AN ERA

As we come to the end of a board term, current NZPI board members will have served at least three years. During those years the Board has made some substantial and at times difficult decisions to improve the way NZPI delivers services to its members. I take this opportunity to thank each Board member for their diligence and generosity in giving back to the profession and more importantly for their vision and commitment to constructive change. In particular, I would like to thank those Board members who have signalled they will not be nominating for another term; Dr Caroline Miller, Robert Schofield, Jane Douglas and Andrew Willis. Your willingness to give up precious time to contribute to NZPI and the wider planning community has been inspirational.

And as always, my thanks and gratitude to the CEO and staff of the Institute who are tireless in their drive to implement the Board's vision. Thanks also to all members who have contributed to the success of NZPI in 2014. There has been a significant increase in membership engagement this year across a number of activities including contributions to Planning Quarterly, the NZPI Salary Survey, feedback on position papers, submissions and the membership categories review and a greater number of Award nominations. It is fantastic to see.

As we look back at a successful Queenstown Conference themed 'Mountains to the Sea', I look forward to speaking personally with many of you at this year's conference 'Back to the Future', our past shaping the future. It will be another remarkable step up for the Institute, reinforcing our vison for the future of the planning profession.

Bryce Julyan

Chairman



THE YEAR IN REVIEW

MEDIA AND

COMMUNICATIONS

During the year in review there has been a concerted effort by the Board and staff to increase NZPI's profile. The results speak for themselves as to how successful that effort has been.

Page Views is the number of times the story has been viewed on our website (under Newsroom > Updates). Traffic is typically generated from links within Planning Focus, Facebook & Twitter.

Downloads is the number of times the PDF copy of the release has been downloaded from our website. Traffic is typically generated from links within Planning Focus, Facebook & Twitter.

Online Coverage doesn't include search engines (such as Yahoo News) that link back to the key source.



| 07-Nov-14 | Positive Planners Win National Distinguished Service Awards Page Views: 172 Downloads: 77 Online Coverage: Scoop, Voxy, Bob Dey Property Report, DieselTalk, Veooz New Zealand Edition |
|-----------|--|
| 07-Nov-14 | Auckland Planner Wins National Distinguished Service Award Page Views: 172 (DSA Media Release links were on same page) Downloads: 41 Online Coverage: - |
| 07-Nov-14 | Christchurch Planner Wins National Distinguished Service Award Page Views: 172 (DSA Media Release links were on same page) Downloads: 39 Online Coverage: - |
| 07-Nov-14 | Wellington and Kapiti Coast Planners win Distinguished Service Awards Page Views: 172 (DSA Media Release links were on same page) Downloads: 45 Online Coverage: - |
| 16-Oct-14 | NZPI Backs Minister's Affordable Housing Stance Page Views: 252 Downloads: 14 Facebook Reach: 216 Online Coverage: Scoop |
| 08-Oct-14 | Auckland Council joins NZPI Conference as Regional Host City Partner Page Views: 16 Downloads: 8 Online Coverage: - |
| 08-Oct-14 | Urban planning not to blame for inequality Page Views: 922 Downloads: 763 Facebook Reach: 9,440 Online Coverage: Scoop |
| 29-Sep-14 | NZPI Chair Elected to CAP Executive Page Views: 75 Downloads: 24 Facebook Reach: 110 Online Coverage: Scoop |
| 23-Sep-14 | Positive Planning No Handbrake on Development Page Views: 33 Downloads: 188 Online Coverage: Scoop |
| 21-Aug-14 | Remote Pacific Atoll Challenge Lures Christchurch Planner Page Views: 578 {PDF copy not posted on the website} Online Coverage: Scoop, Voxy |



587,118

visits to the NZPI website. **13,644** visits to the Planning Consultants website.



Facebook and Twitter followers compared with 300 at the beginning of the 2014 year



Designed and built NZPI Conference website. **21,568** visitors in last quarter of 2014

Designed and built a specialist **Executive Leadership** website

23-Sep-14

MEDIA AND COMMUNICATIONS 04-Aug-14 A Glimpse into NZ's Future at Planning Conference Launch Downloads: 35 Online Coverage: Voxy, Scoop, Virtual-Strategy Magazine 09-Jul-14 NZPI Urges Government to Consider Planning Principles in Freshwater Reforms Downloads: 240 Online Coverage: Scoop, Voxy 20-Jun-14 NZPI Queenstown Planner in 4000km Race Against Time Downloads: 263 Online Coverage: Scoop, Voxy 16-Jun-14 NZPI Backs Minister's Right to Submit on Auckland Unitary Plan Downloads: 138 Online Coverage: Scoop, Voxy 05-Apr-14 2014 NZPI Awards Announcement - Canterbury and Auckland Star in National Planning Awards 05-Apr-14 Supreme Award to Auckland Planner for Hobsonville Point Project 05-Apr-14 Wellington and Kapiti Coast Projects Win Planning Awards 05-Apr-14 **Canterbury Wins Big at Planning Awards** 05-Apr-14 2014 NZPI Award Recipients Online Coverage: Scoop, Voxy, Stuff 28-Mar-14 Planners Grapple with 100% Pure Issues Online Coverage: Voxy, Radio NZ 21-Mar-14 Guiding Principles on Urban Growth Released Online Coverage: Interest.co.nz, Voxy, Carbon News, Newstalk ZB 28-Oct-14 Scoop media release: 'Auckland urban design panel boosts reputation of Auckland' notes the New Zealand Planning Institute. 21-Oct-14 TV One News interview: Bryce Julyan on 'The Issues Around Opening up the Consent Process. Page Views (NZPI Updates): 50 Facebook Reach: 912 (Facebook link went straight to TV One) NZ Herald article: Brian Rudman: 'We're paying price for Govt's slap' Includes comments from NZPI Chair, Bryce Julyan 17-Oct-14 09-Oct-14 NZ Herald article: 'English's \$500k 'illegal house' claim draws fire' Includes comments from NZPI CEO, Susan Houston Facebook Reach: 363 (Facebook link went straight to Herald) 04-Oct-14 Scoop media release: 'Planners stress need for housing, land-use research - Massy University Mentions the external review done by the New Zealand Planning Institute's Accreditation Committee.

Interest.co.nz article: 'Town planners blow their own trumpet on processing resource consents.' Response to the NZPI Media Release, quotes statements from NZPI Chair, Bryce Julyan.



POLICY WORK: SUBMISSIONS & POSITION PAPERS

NZPI's policy programme continues to support its members and provide advocacy for planning matters at the international, national and local government levels. NZPI has had increasing engagement with relevant Central Government Ministries and proactively advocating for the planning profession. NZPI's Briefing Paper to incoming Ministers was used as the basis for discussions with the new government, and Ministers whose portfolios have an impact on relevant planning legislation.

In 2014, NZPI released Managing Urban Growth and Freshwater Quality position papers that provide a set of principles to guide responses to critical planning areas. NZPI has continued to advocate for its members through media releases and statements based upon member feedback, and submit on key policy areas such as the Productivity Commission's Using Land for Housing Issues Paper. These papers and submissions are the result of a collaborative, iterative, and robust consultative process undertaken with expertise groups and all NZPI members.

NZPI's increased profile in the policy sphere has led to greater and more frequent engagement with national and local government. The Auckland Branch was asked to lead NZPI's evaluation of the Auckland Unitary Plan process. NZPI has been asked to lead a similar evaluation on behalf of planners for the Christchurch process. In June and July, the Senior Policy Advisor accompanied CEO, Susan Houston, and Learning Manager, John Benseman, on a Branch Roadshow. Visiting each Branch to provide updates on the policy programme and meeting with members remains a crucial part of NZPI knowing, and representing its members.

QUALITY PLANNING PARTNERSHIP

Members of the Quality Planning Partnership recently met in Wellington to celebrate and reaffirm their contractual commitment to the ongoing development of the 'Quality Planning' resource. The successful partnership includes Ministry for the Environment, New Zealand Planning Institute, Resource Management Law Association, New Zealand Institute of Surveyors and Local Government New Zealand.



Left to right: Phil Rhodes / NZIS James Gardner-Hopkins / RMLA Bryce Julyan / NZPI Peter Brunt / MfE

NZPI ACCREDITATION PROGRAMME IN 2014

In 2014, Massey University sought and was successful in achieving accreditation for its Bachelor of Resource and Environmental Planning (BRP), and Master of Resource and Environmental Planning (MRP). Both degrees have been accredited by the NZPI Board for five years from 1 January 2015.

Lincoln University also received full accreditation of its BEPP (Hons) degree for five years from 1 January 2014.

Our thanks to the staff of Massey and Lincoln Universities who submitted such strong applications, and to the Accreditation Panel; Chair, Professor Bob Freestone, Craig Batchelor, Ivan Thomson, Sarah Dawson, Kataraina Belshaw, Shad Rolleston.



MENTORING

Mentoring is an important part of career and professional development. In 2014 NZPI introduced a mentoring programme for all Young Planner's and students. Evolved from a highly successful pilot event in Auckland, the programme has proved popular, attracting strong interest across the country from both mentors and mentees. NZPI wishes to thank Emma Howie, the National Representative for Young Planners, who has been so instrumental in the development of the programme and its implementation.



EMPOWERING AND INSPIRING



NZPI LEARNING CENTRE: CONTINUING PROFESSIONAL DEVELOPMENT

The Learning Centre has developed a strategic plan positioning the CPD programme as the ideal framework for members to equip themselves for their current and future professional roles, whilst being personal, adaptable and appropriate to each member's context and scope of practice. NZPI is committed to delivery, accessibility, recording and achieving of CPD by means of new innovations and education offerings.

Many firsts were achieved in 2014, with the Individual Learning Needs Assessment Survey Tool (ILNAT) forming a robust platform from which to analyse members' current levels of education and identify their CPD needs and product offerings for the programme in 2015 including:

• Re-branding CPD provision according to levels of teaching content, to offer a pathway programme for planners from Graduates to Senior Planners, extended to publicity materials, website and social media content.

• Executive Leadership Programme, launched on the back of the successful Practical Leadership Programme for Emerging Leaders, attracting senior public and private sector planners wishing to develop their personal and professional leadership style, including a microsite complete with resources, forum and thought leadership articles reflecting international best practice.

• Working with external agencies to offer jointly-branded courses and administrative expertise. In 2014, this included Auckland Conversations, Ministry for the Environment and the Environmental Compliance Conference.

• Planning on Demand, a range of eLearning CPD for members in the form of webcasts; recorded interviews and self-paced, independent learning packs.

The Learning Centre is committed to further developing the required infrastructure to support expanded on-demand eLearning and simulation-based CPD.

We have worked this year to broaden the portfolio and create a platform for the expansion of the recording of face-to-face CPD and are encouraged to see a distinct broadening away from traditional CPD to an expanded and diversified use of other educational formats.

The Learning Centre has undergone significant re-organisation to meet the growing needs of the branches, accreditation auditing, managed events and registrations. Several immediate changes put into place to better serve our 2000 members and 11 branches include:

Standardised CPD lexicon – consistent, simplified language in all things CPD i.e.
website, contracts, invoices and marketing
Focused and results-driven marketing and communications via channels, including Planning Quarterly, Planning Focus, email broadcasts and social media
Enhanced online registration, attendance management, CPD auditing tools and branch administration access
Consistent review and feedback to educators on CPD quality and delivery
Pricing review and standardisation per hour across the various delivery channels
Review of CPD accrual criteria, guidelines and audit process.

We are proud to be New Zealand's pre-eminent provider of CPD for planners and will continue to transform ourselves by developing innovations in education for our learners.

We would like to thank all of our team at the Learning Centre for their on-going commitment and dedication during times of change and most of all the CPD educators nationally for the opportunity to work with you as we position the Learning Centre to be the ideal and preferred partner in transforming practitioners' professional performance and improve planning excellence.





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PLANNING ADVISORY COMMITTEE

Having been in place for nearly three years, in 2014 the Planning Advisory Committee (PAC) demonstrated their ongoing commitment to NZPI by providing a conduit between the NZPI Board and individual Branch members throughout New Zealand. PAC has supported and contributed to key NZPI initiatives, including the Membership Categories Review, World Town Planning Day, and policy and strategic thought leadership. PAC members again contributed their time and resources to support NZPI through their engagement in a wide range of areas, from contributing to Planning Quarterly, to strategic thinking around key planning issues.

PAC delegates from all NZPI branches and SIGs:

| Luke McSoriley (Southland) |
|---|
| John Edmonds (Central Otago) |
| Andrew Henderson (Canterbury/Westland) |
| Sarah Jenkin (Wellington) |
| Shane Roberts (Otago) |
| Romae Calland (Bay of Plenty) |
| Mandy Bishop (Nelson/ Marlborough) |
| Christian McDean (Waikato) |
| Graeme McCarrison (Auckland/Northland) |
| Andrea Harris (Central North Island) |
| Reg Proffit (Papa Pounamu/Maori SIG) |
| Energe Heurie (telling europ frame Claire |

Emma Howie (taking over from Claire Lindsay – Young Planner National Representative)



PLANNING ON DEMAND

In the year under report NZPI introduced a new initiative called Planning on Demand. The initiative provides members with online CPD opportunities, some of which are free, that they can take up at a time and place of their choosing. The only thing required is internet access. Courses available online through the initiative in 2014 were the highly popular Section 32 training; How to be an Effective Expert Witness; How to become a Full Member of NZPI; an Effective Report Writing course; and a series of interviews from experts in their fields. NZPI will add to that library of online resources in 2015.

PLANNING QUARTERLY

The much applauded Planning Quarterly (PQ) has excelled once again in 2014. PQ's success over the past year is thanks to the Editor, Gina Sweetman, Editorial Panel members Amelia Linzey, Hamish Rennie, Lee Beattie, Sarah Jenkin, James McKibbin, and Clare Wooding, and sub-editor/magazine manager Christina Kaiser.

Ranging from stories on planning and the media to common RMA misconceptions, NZPI's magazine has maintained its quality in look and content despite the considerable decrease in production costs as a result of NZPI's decision to change publishers.



PROUD TO BE A PLANNER

As part of the 2014 celebrations of World Town Planning Day, NZPI choose to profile the profession via a proud to be a planner initiative. Each of NZPI's branches celebrated this theme in their own way with many individuals and organisations choosing to submit a selfie along with a short sentence on why they were proud to be a planner. Above are just some of the photos received.

From top to bottom, left to right: Ministry for the Environment NZPI Nelson branch members Keith Hovell / Dr Bruce Glavovic Lauren Gram





2014 NZPI ANNUAL CONFERENCE

The 2014 NZPI Conference 'Mountains to the Sea' was hosted by the Central Otago Branch against the inspirational backdrop of Queenstown. Featuring international speakers such as Dr Scott McCreary from Berkley, Professor Peter Newman from Curtin University, Rohan Hamden from the South Australian Government and Brent Toderian from the City of Vancouver, the event was both a sell out with 518 delegates in attendance and an outstanding success at many levels, particularly the case studies and debates presented on the themes of Freshwater, Land Use and Adaptation. The pre-conference workshops hosted by the Institute's Special Interest Groups; Elected Representatives, Urban Design Forum, Papa Pounamu Māori Hui and Young Planners Congress were successful in attracting more than 150 delegates combined. The workshops addressed relevant issues encompassing partnerships, cultural practices, design challenges and the latest developments in adventure tourism.

Variety was a key feature of the eight post conference field trips on offer, reinforcing conference themes, speaker insights and conversations within a local context , balanced by the sights and sounds of this tourism hub. The event overall was well received by conference attendees with the conference 'score' at an impressive 4.22 out of a possible 5.0, which is the highest in the 5 years we've been monitoring the event. One of the innovations of the conference this year was the introduction of a smart phone application which enabled delegates to follow the conference and provide feedback on their phones. As a registered Green Event, a number of sustainability initiatives such as waste minimisation and energy conservation were implemented, achieving a 90% waste diversion and a minimisation of carbon emissions to 119 tonnes. The conference offset this impact by partnering with the local tree trust, Te Kakano and planted native trees at a local restoration project. The Conference highlight was the Gala Awards Dinner held at the Skyline Gondola venue atop Bob's Peak. More than 400 guests celebrated planning excellence with their peers, whilst Canterbury members swept five of the 11 awards and Auckland planning consultancy, Campbell Brown picking up the Supreme Award. There was excellent coverage of the conference by Radio NZ, including some comments from Professor Peter Newman, Dr Jan Wright and Hon. Amy Adams.

Mountains to the Sea proved not only to be a success from the point of view of bringing together the brightest of minds in the planning profession, but also for its facilitation of conversations and new thinking on complex issues facing communities today, creating a forum for solutions on key issues facing freshwater, land use and adaption in New Zealand.



Number of guests who celebrated planning excellence in Queenstown















Number of guests expected to attend **#B2Future**





In August 2014, NZPI launched the much anticipated 2015 Conference. Titled 'Back to the Future', the 2015 Conference will be held from 14 - 17April. It will bring together the brightest of minds from across the planning spectrum to facilitate conversations and new thinking on complex issues facing cities and urban communities. #B2Future provides a global forum to discuss and address key issues using technology and lessons from our past to shape the future. With more than 800 delegates expected, the conference will provide an ideal opportunity to network and share ideas from across the planning community.

YOUNG PLANNERS CONGRESS

Themed 'Urban Legends', the 2015 Young Planners Congress was launched. Urban Legends will take a future-oriented approach to urban issues formed by past experience.



International speakers include:

Charles Montgomery

Urban Experimentalist, Vancouver, Canada **Richard Saul Wurman** Founder of TED, co-founder Urban Observatory Project

John Tolva Former Chief Technology Officer, Chicago, USA

Tim Stonor Space Syntax, UK

Dennis Walsh Futurist, Canada

Rhonda Sincavage Director of Publication and Programs, National Trust for Historic Preservation, Washington DC

Michael Nolan AECOM Global Lead – Climate Adaptation & Resilience

Dr. Mark Elliott Future Melbourne Wiki Project , Australia Sir Tipene O'Regan

Chairman of the Ngai Tahu Maori Trust Board

Dr. Roger Blakeley Chief Planning Officer of Auckland Council Dr. Nick Smith Building and Housing Minister,





Neighbours at War! How to really annoy someone by building on their boundary. Left: before and after.

2014 ENVIRONMENTAL COMPLIANCE CONFERENCE

The annual Environmental Compliance Conference was well received by regular and new attendees alike, addressing issues comprising of Compliance, Enforcement, Incident Response, Pollution Prevention and Health & Safety. From its new central Wellington location, the conference proved to be very intensive and extremely interesting 2.5 days of presentations and discussions encompassing 54 speakers, 45 sessions and 3 workshops.

Overwhelmingly for the 141 delegates in attendance the highlight was keynote speaker Justice Smith and his address from the bench, with many enjoying new and improved aspects to the program, including Mihi, a field trip to the Transmission Gully Project and a photo competition held during the rambunctious evening dinner function. The winner of the photo competition was Stephanie Growcott-Newbury, Senior Compliance Monitoring and Enforcement Officer, City Planning and Design, Wellington City Council with her neighbours at war submission. The exhibition proved a hit with sponsors, as did the opportunity to network intimately during the breaks with fellow delegates and learn from officers the challenges they faced in in their roles and the solutions they could provide.

This year saw the retirement of popular MC and organising committee member Chris Horan due to secondment to the UK, the committee is grateful for his energy and contribution to a successful 2014 Conference delivering practical know-how and knowledge on being more effective, efficient and up-to-date on Environmental Compliance in New Zealand.

2014 Organising Committee

| Adrian Heays – EBoP |
|---------------------------------|
| Christopher Horan – AKLC |
| Jason Greiving – NZPI |
| Naomi Middleton – GWRC |
| Toby Barach – TGACC |
| Rachelle Johnston – Manawatu DC |
| Tapere Hewett – AKLC |
| |



COMMONWEALTH Association of planners

The NZPI has been active in supporting the work of the Commonwealth Association of Planners (CAP) in areas such as resilience planning, other original research and the development of websites for CAP and member countries such as Belize and Ghana throughout 2014. That contribution, which has been at no financial cost to NZPI, was recently recognised with the appointment of NZPI Chair, Bryce Julyan as Vice President for CAP's Australasia Pacific region. "It's a great opportunity to be active in representing and promoting positive planning across the Commonwealth, while at the same time gaining high-level exposure to the latest international thinking on planning issues, which can only help planning in our global region." Said Bryce Julyan. Bryce Julyan commenced his new appointment when he joined seven other CAP Vice Presidents from around the Commonwealth in Singapore in November.

MEMBERSHIP CATEGORIES REVIEW

Under the guidance of the Membership Working Party (MWP), NZPI commenced its review of membership categories in 2014. The extensive consultation throughout the review process has been unprecedented for NZPI and reflects both the MWP and Board's wish to achieve an outcome that is 'right rather than quick'.

NZPI is currently developing a final package of changes that all Full members will be called upon to support or reject through a formal vote. The formal vote is necessary since some of the proposed changes are reliant upon changes to NZPI's constitution. All members will then be advised of the results and of the proposed transition plan for those changes that were adopted by voting members of NZPI.

The Board wishes to thank the following MWP members for their work on the review: Todd Whittaker (Chair), Dr Caroline Miller, Jane Douglas, Andrea Harris, Emma Howie, Alan Moss and Graeme McCarrison.



2014 AWARD WINNERS



NZPI NATIONAL AWARDS

Canterbury and Auckland projects were the big winners at the 2014 New Zealand Planning Institute Awards, presented in Queenstown, with Canterbury sweeping five of the 11 awards and an Auckland planning consultancy picking up the Supreme Award.

The 2014 Awards proved to be an unprecedented success both in terms of standard of entry and the award ceremony. Presented at the very glamorous Gala Awards Dinner which was held amidst the breathtaking views offered by the Skyline venue in Queenstown, the Awards provided the opportunity for all members to celebrate our planning heroes and heroines. CONGRATULATIONS TO THE FOLLOWING 2014 NZPI AWARD WINNERS...

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REGINALD HAMMOND SCHOLARSHIP

The Reginald Hammond Memorial Scholarship Commemorates the first New Zealander to complete a Town Planning qualification which led to him being appointed the first Director of Town Planning in 1926. The scholarship is awarded annually to a worthy recipient in their final year of study for an accredited planning degree at the undergraduate or post-graduate level in New Zealand.

This year's deserved recipient has not only excelled academically whilst supporting himself through University, no small achievement, but he has also recognised the intrinsic rewards of contributing to the wider planning profession.

2013 Reginald Hammond Scholarship: Sebastian Clarke.

RODNEY DAVIES PROJECT AWARD

The Rodney Davies Project Award this year goes to a collaborative project with a focus on water.

Water management within New Zealand has emerged as one of the most significant issues facing both our communities and our profession. The winning project shows the benefits of high quality planning and innovation in responding to that issue.

An options assessment based on community values around water management; a partnership with iwi; and the use of a community led technical advisory group, provided a strong planning foundation that enabled the achievement of 35 year consents for an innovative river recharge scheme. The project provides an outstanding outcome of a 100 year water supply solution for a community. 2013 Rodney Davies Project Award: Kapiti Coast District Council, Te Ati Awa ki Whakarongotai Water Working Group, and CH2M Beca for the Kapiti Water Supply Project.

COMMENDATION FOR RODNEY DAVIES PROJECT AWARD

From time to time the Awards Panel awards a commendation and this has been the case for the 2013 Rodney Davies Project Award.

Following the Canterbury earthquake sequence, the need for innovative solutions and alternative uses within damaged brownfield areas became a necessity. This project represents an outstanding example of brownfield regeneration of industrial land within an area of eastern Christchurch that had historically been in decline and suffered substantial earthquake damage.

The project has seen the restoration of a complex of earthquake damaged buildings with historic values in a manner that retains much of the original heritage fabric and character, whilst concurrently enabling these buildings to be strengthened to meet Building Code requirements, and provide for a range of boutique and tailored commercial spaces to meet modern business needs.

The result is a development which is environmentally and historically sensitive to its location and is having a significant positive social and economic impact on the local and wider community to the point where it is now seen as an attraction for tourist and locals alike.

2013 Rodney Davies Project Commendation: PLANZ Consultants for the Woolston Tannery Development.

LANCE LEIKIS GRADUATE AWARD

The Lance Leikis Graduate Award is awarded for a significant contribution by a Graduate Member of the profession to planning in practice, research, or Institute affairs.

The successful Lance Leikis nominee in 2013 hails from the Canterbury-Westland Branch of NZPI where she has a proven record in making a difference for Young Planners in the region.

Collectively, her passion and actions have been a shining example of how YPs can positively contribute to the profession and practice of planning, both in lifting the profile of YPs and planning in Christchurch.

2013 Lance Leikis Graduate Award: Ms Claire Lindsay.

ALFRED O. GLASSE AWARD

The Alfred O Glasse Award is a rare award for NZPI since it recognises outstanding services to planning by a non-planner. The successful nominee for 2013 also hails once again from the Canterbury Westland region. The Award recognises her 15 years as a City Councillor at Christchurch City Council, and the contribution she made during this time to the planning profession in Christchurch, and New Zealand. Obtaining a gualification as a RMA Independent Commissioner with Chair's Accreditation, she has sat on approximately 1,000 resource consent hearing panels. Her passion and enthusiasm for all things planning related saw her becoming involved with NZPI Conferences where she led and facilitated workshops at NZPI Conferences to enable elected members to come to grips with planning under the RMA and local government.

2013 Alfred O Glasse Award: Ms Sue Wells.





WALLACE ROSS GRADUATE RESEARCH AWARD

In conferring this Award the Panel recognised a PhD thesis as a very well conceived piece of research that addresses a number of the intellectual questions facing planning practice in New Zealand under the Resource Management Act 1991. The winners thesis considers the fundamental and critical question of whether or not district plans are actually delivering their intended planning outcomes in practice, or as part of the development process.

2013 Wallace Ross Graduate Research Award: Dr Lee Beattie.

BEST PRACTICE: EXCELLENCE IN CONSULTATION AND PARTICIPATION PROCESSES

The consultation strategies employed by the winning Project Team of this category were transformative, changing public perception of the Project and enabling a smooth journey through a National Consenting process.

When initially introduced, the Project drew high levels of community opposition. However, over a three year consultation and design process the multi-agency Project Team improved public perception and addressed many of the issues that were initially raised by interested and affected parties so successfully that just 43 submissions were received following notification, only 18 of which were in opposition.

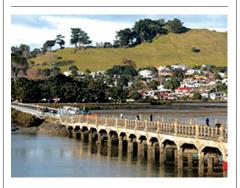
2013 Best Practice Award: Excellence in Consultation and Participation Processes: GHD, BECA and the NEW Zealand Transport Agency for the Christchurch Southern Motorway Stage 2 project.

BEST PRACTICE: COMMENDATION FOR EXCELLENCE IN CONSULTATION AND PARTICIPATION PROCESSES

The Awards Panel received a high quantity and quality of Award nominations. For that reason, the Awards Panel has chosen to confer a Commendation for the Best Practice Consultation and Participation Processes Award.

The winners of the commendation were charged with replacing an iconic piece of infrastructure. To do this, community involvement and applying best practice consultation and engagement from the project's outset was essential. This involved purposeful consultation and engagement that focused on early information gathering, enough time for genuine consultation and engagement and reaching people in a variety of ways sensitive to the diverse community. It included collaboration with community leaders and key stakeholders through a project reference group and workshops with local schools in order to hear what the current and future users had to say about the replacement infrastructure. It also involved managing expectations.

2013 Consultation and Participation Processes Commendation: The New Zealand Transport Agency and Opus for their public engagement around the Old Mangere Bridge.



BEST PRACTICE: EXCELLENCE IN INTEGRATED PLANNING

This Best Practice Award recognises a thoughtfully designed, comprehensive development plan that provides a compact urban form while at the same time recognising and protecting a range of significant natural and heritage features that give the subject site its unique character.

The Institute wishes to recognise the outstanding creativity and innovation that has been demonstrated in delivering this example of best practice planning for a high quality urban environment.

2013 Best Practice Award for Excellence in Integrated Planning: Campbell Brown Planning Ltd for its work on the Sunderland Hobsonville Point Development Plan.









BEST PRACTICE: STRATEGIC PLANNING & GUIDANCE

The recognition of Best Practice continues with the acknowledgement of Excellence in Strategic Planning and Guidance.

The winner of this category has demonstrated a high level of strategy and planning excellence in developing masterplans for a town centre and recreation space.

Picture these challenges– population growth, the need to provide a social and economic heart for the town and wider district and a rapidly changing post earthquake environment.

The response to those challenges are considered by the Panel to have achieved a number of best practice outcomes in planning, recreational planning and urban design. The companion master plans are an excellent example of a collaborative approach to visioning and forward planning, bringing together a range of disciplines and a number of diverse (and conflicting) public and private sector aspirations.

2013 Best Practice Award for Excellence in Strategic Planning and Guidance: Selwyn District Council for its excellent work on the Rolleston Town Centre and Foster Recreation Park Masterplans.

BEST PRACTICE: NON STATUTORY PLANNING

The NZPI Awards Panel consider that the recipient of this award has demonstrated best practice in this innovative and collaborative carbon neutral project.

Global warming, climate change and depletion of the world's natural resources are critical planning issues. The negative effects associated with this warming (such as the increased frequency of severe weather events and the shifting of habitat zones) are placing increasing pressure on biodiversity worldwide.

This world first carboNZero certification achievement has led to significant discussion on the effects of climate change on biodiversity amongst zoo's internationally. As well as being presented on by the CEO of the Zoo, Karen Fifield, at the World Association of Zoos and Aquariums conference in Florida last year, it has also generated discussions at a local level between the Zoo and the local City Council on their carbon emissions goals. The Carbon Neutral project illustrates best practice because it exhibits a new way forward for best management practice for complex problems that is context specific for zoos. It promotes an adaptive learning process rather than a fixed set of rules or guidelines.

2013 Best Practice Award for Excellence in Non Statutory Planning: James Luty of BECA. James was ably supported by the Wellington Zoo Trust, and Enviro-Mark Solutions in planning the Wellington Zoo Carbon Neutral Project.

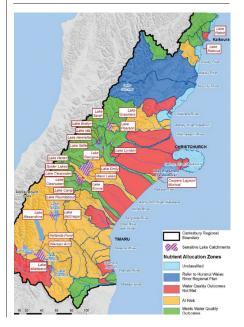
BEST PRACTICE: DISTRICT AND REGIONAL PLANNING

This Best Practice Award is made for the successful preparation, consultation and adoption of a Land and Water Regional Plan in 2014. This is a regional plan prepared under the Resource Management Act 1991. It was developed and drafted following the passage of the Environment Canterbury Act 2010.

The plan is a great example of the result of a multi-disciplinary staff team working with consultants including planners, scientists, resource managers, hydrologists and engineers.

The Plan is seen to be a robust planning framework for an effects based resource management regime under the RMA. It may be a future model for regional land and water plans elsewhere in the country.

2013 Best Practice Award for Excellence in District and Regional Planning: Environment Canterbury for its work on the Land and Water Regional Plan.





BEST PRACTICE: COMMENDATION FOR DISTRICT AND REGIONAL PLANNING

The commendation recognises excellence in the innovative and technologly savvy review of an Operative District Plan.

The commendation has been awarded to a plan review which attracted over 1,500 submissions, 9,500 submission points, and 37 reports totalling 5,385 pages of evidence presented between September and December 2013. Submitters tabled 7804 pages of evidence.

The robust and inclusive process adopted makes it a worthy recipient of this commendation.

2013 Best Practice Award for Excellence in District and Regional Planning Commendation: Hamilton City Council for its Hamilton City Council proposed district plan review.

BEST PRACTICE: NANCY NORTHCROFT SUPREME BEST PRACTICE AWARD

The Nancy Northcroft Planning Practice Award is the Institute's supreme award for excellence in planning practice.

It is selected by the Awards Panel from the winners of the Best Practice Award across all five categories and the Project Award.

2013 Nancy Northcroft Supreme Best Practice Award: Campbell Brown Planning Ltd for its work on the Sunderland Hobsonville Point Development Plan.

2014 NZPI AWARD WINNERS















NZPI DISTINGUISHED SERVICE AWARD: ROBERT (BOB) NIXON

Bob has been involved in planning and resource management for over 35 years. His first planning job was with the Housing Corporation in Palmerston North in 1978. Bob then moved to the Ministry of Works in Wellington and Christchurch before becoming District Planner at Paparua County and, following amalgamation, District Planner at Selwyn District.

In 1991 as Team Leader for the new Christchurch City Plan Bob led the preparation of an 'effects based' district plan model under the newly legislated RMA. The Plan was successfully tested in the Environment Court and regarded as a 'pioneering' approach to plan making by MfE.

As one of New Zealand's leading planning thinkers Bob was invited in 1996 by MfE to undertake a review of the 'McShane Paper' on planning practice. At the time planning was under significant attack and Bob's thought provoking work culminated in May 2000 when he was awarded the Institute's prestigious Award of Merit for defending the best principles and practises of planning at national, regional and local levels. Bob subsequently served on Ministerial Working Parties dealing the RMA Amendment Bill and Urban Amenity Values.

In 1999 Bob took a job exchange with the Norwich City Council and in 2002 Bob decided to pursue a career in private practise and joined Planit R.W.Batty & Associates Ltd as a Director.

Over the course of his career Bob has worked on a range of planning projects and Environment Court appeals, however it has been his work in the area of statutory plans and policy documents which has set him apart. Bob has also become a respected Commissioner and has been involved in a number of significant cases including the mammoth 62 day Central Plains Water hearing.

Throughout his career Bob has made a significant contribution to planning practice with his leading role in the cutting edge Christchurch City Plan, his vigorous defence of planning in the late 1990's and his involvement in Institute affairs which include becoming a Full member in 1980, an elected member of the National Council, and acting as the Institute's job exchange liaison person. Bob is therefore a worthy recipient of the NZPI Distinguished Service Award.

NZPI DISTINGUISHED SERVICE AWARD: GINA SWEETMAN

With roles across central and local government and in private practice, as an NZPI Councillor (2006-2012) and as Editor for Planning Quarterly, Gina's contribution to the planning profession in New Zealand is wide-ranging.

She brings detailed technical expertise to her many roles within the planning profession, having been involved in development of amendments to the RMA and acted as a hearings commissioners and chair/facilitator for community groups.

Over and above technical expertise and service to the NZPI, Gina's major strengths are communication and training. Gina has overseen the Making Good Decisions programme and designed and delivered RMA training to councillors and council staff, iwi, and industry groups. This has promoted good practice in planning and resource management decision making. She always has time to share this experience with people who ask and this regard she also regularly provides training for SOLGM on RMA matters and has led their "who's afraid of the RMA" training course. She has the ability to make the complicated seem simple.

Gina is both professionally and personally passionate about the planning issues facing New Zealand today and the role of the planning profession in addressing these issues.



NZPI DISTINGUISHED SERVICE AWARD: STUART KINNEAR

At an age when most people are putting up their feet for a well-earned rest, Stuart continues to make a highly respected contribution to planning practice – 46 years after first beginning his professional career. Stuart is not only a planner, but also a qualified surveyor and was elected a Fellow of the NZ Institute of Surveyors in 1997. It is therefore fitting, if somewhat belated, that the NZPI also recognises Stuart's distinguished service to the planning profession with this award.

Stuart is well respected as a planning practitioner, and more particularly as a hearings Commissioner. He has over 18 years' experience as a Commissioner, either as a panel member or sitting alone. As a Commissioner he has dealt with nearly 70 hearings covering a wide variety of topics and processes - including resource consents, private plan changes and local authority plan development. His integrity and thorough grasp of planning issues continues to be engaged on significant projects, with his latest Commissioner work including Transmission Gully (for the affected councils responding to outline plan and s181 processes), and the ongoing Palmerston North district plan review (a total of nine hearings to date).

Stuart's strengths as a planner include what has been described as an encyclopaedic knowledge of planning, plans, case law, legislation and developments. His surveying and land development background is widely regarded as bringing an extra dimension to his work as a planner. When his professional colleagues search for words to describe Stuart, he emerges as very approachable, a real gentleman, and one of the old school. However, he is also regarded as someone with an iron trap memory, pragmatic, and not one for waffle or unnecessary words.



NZPI DISTINGUISHED SERVICE AWARD: HAYES PERKINS

Hayes is well known and highly regarded as a planner in Auckland having acted in a wide range of roles within both the private and public sector. He has been involved in town planning, resource management and related fields since achieving the qualifications of Bachelor of Science Degree, majoring in Surveying and Mathematics at the University of Otago in 1970, and a Diploma in Town Planning from the University of Auckland in 1974.

Hayes' career started with Andrew Murray and Partners (later to become Murray North Consultants) in 1970 where he worked initially in surveying before a move into planning. His planning work was within both the public and private sectors. Clients included the Auckland Regional Authority and responsibility for planning assessments of environmental impact reports on a range of applications; Onehunga and Glen Eden boroughs and the preparation of the district schemes; and other roles for Auckland boroughs, including One Tree Hill, Waitemata, Orewa and Takapuna. During the 1980s Hayes was also the Acting Borough Planner for Northcote, where he was responsible for preparation of the statement of proposals for the review its district scheme. He also assisted with the preparation of district schemes for Helensville, Waiuku, Mt Roskill, and Papakura and planning advice as required.

Hayes's private sector assistance included land use and subdivision proposals for a range of companies and institutions including BP (NZ), Ministry of Works and Development, Lion Corporation, Railways Corporation and Telecom Auckland. That work also included the preparation of land use and development studies and statistical analysis of urban and regional areas throughout New Zealand.

In 1990, Hayes was the principal consultant in a study for the United Nations Industrial Development Organisation relating to the rehabilitation of an existing industrial estate and the development of a new estate in Honiara on the Solomon Islands. The study included recommendations for development proposals, an administrative structure for the estates and a full financial assessment.

Returning to New Zealand he continued to act as a consultant in the preparation of planning reports on applications for resource consents and preparation of evidence for planning appeals for Auckland City Council. After leaving private consulting in the early 1990s Hayes held a variety of roles within the Auckland City Council working at a senior level in the resource consents area and having an important role in managing appeals and objections. This has involved appearances as an expert witness at the Environment Court. That work has continued through to the current time with the new Auckland Council.

Auckland Council officers, and indeed all that have worked with Hayes, know that his fair, calm and practical approach to planning and working with people has been invaluable to the Auckland City Council and the Auckland Council for over 20 years.

During the course of his distinguished career Hayes has acquired wide experience and developed a high level of expertise in planning which he has been able to direct towards assisting both private and public organisations with a range of town planning and resource management matters. This has always been carried out in an informed, friendly and helpful manner.

One of the features of Hayes's career has been the outstanding mentoring that he has given to planners. He has guided and shaped the careers of many planners and provided the solid foundations to good planning practice. Hayes' calm and unflappable nature has meant he has been well placed to guide and mentor new planners. He has gained the respect of his peers, and has always been in demand by those seeking assistance in planning and resource management processes.

The Institute wishes to recognise Hayes's outstanding mentoring of planners, his energy and enthusiasm, and his significant contribution to the planning profession. We congratulate Hayes on receiving this well-deserved Distinguished Service Award.



2015 NZPI AGM AGENDA



The 2015 NZPI Annual General Meeting will be held at the Aotea Centre, Auckland, 6 pm Wednesday 15 April.

Welcome from the Chair Attendance and Apologies 2014 AGM Draft Minutes Matters Arising from 2014 AGM 2014 Annual Report Budget for 2015 Nominations for 2020 Conference Appointment of Accountants and Auditors General Business Close of Business





2014 AGM DRAFT MINUTES



NZPI ANNUAL GENERAL MEETING 3 APRIL, 2014, 6.00 PM MILLENNIUM HOTEL, QUEENSTOWN

PRESENT

Chair Bryce Julyan, Hon Treasurer/ Secretary, Julie Bevan, Keith Hovell, Jane Douglas, Todd Whittaker, Elizabeth Aitken Rose, Rajiv Raman, Dean Chrystal, Mike Foster, Ewen Henderson, Alan Withy, David Forrest, Stewart McKenzie, Howard Alchin, Shane Roberts, Andrea Harris, Loek Driesen, Luke McSoriley, Christian McDean, Graeme McCarrison, Marguerite Pearson, Perri Duffy, Denise Anderson, Wendy Saunders, Sarah Jenkin, Mary O'Callahan, Andre Hammond, Michael Campbell, Peter Constantine, Kataraina Belshaw, Nathanael Savage, Pamela Gare, Joao Machado, Alyson Hutton, Christina Kaiser, Hemopereki Simon, Ailsa Cain, Paula Hunter, Mark St Clair, Craig Mallett, Brendon Stone, Alan Watson, Chris Scrafton, Mike Duindam, Kara Dentice, Reginald Proffit, Nick Aiken.

APOLOGIES

Dr Caroline Miller, Donald Sangster, Clare Piper, Ken Swinney, Terence Boylan, Bill Watt, Andy Ralph, Dr Lee Beattie, Richard Douch, Robert Schofield, Andrew Willis.

1. Previous minutes endorsed

Dean Chrystal suggested that NZPI keep a watching brief on the development of the new Christchurch convention centre to ensure the regions capability of hosting the 2018 Conference.

Moved: Jane Douglas Seconded: Dean Chrystal

2. Annual report endorsed Moved: Denise Anderson Seconded: Todd Whittaker

3. Annual accounts endorsed

The Treasurer provided an overview of the end of year accounts. Mike Foster reminded the room of the need to maintain healthy reserves.

Moved: Mike Foster Seconded: Craig Mallett

4. Budget for 2014 endorsed

The Treasurer outlined the proposed budget, noting that the Board asked the CEO to manage costs to achieve a modest surplus and costs have been trimmed accordingly. Mike Foster asked if in the Board's view the proportion of subscriptions income vis a vis total income was sufficient. The Board advised that 'yes' Board members believed that to be the case but that it would review the issue once again in two years time, noting that there had been a modest increase in subscription fees endorsed by the Board, and that currently the fees were able to be kept at this level with revenue supplemented by conference and CPD (without which fees would need to rise substantially).

Christian McDean asked where the cuts to the 2014 Budget were made. The CEO listed a range of costs and savings that had been made including cuts to the Young Planners strategic review budget and savings in terms of printing costs for Planning Quarterly.

Moved: Jane Douglas **Seconded:** Dean Chrystal

5. Nominations for the 2019 Conference called for

The Chair noted the following schedules for NZPI Conferences:

• 2015 Auckland

- 2016 Dunedin
- 2017 Wellington
- 2018 Christchurch (subject to facility being built)

The Bay of Plenty nominated for the 2019 Conference. Noted.

6. Staples Rodway and Hayes Knight were confirmed as NZPI's respective accountants and auditors

Moved: Mark St Clair Seconded: Sarah Jenkins

7. General business

The Board was asked to review the tradition of hosting the NZPI Conference in the North Island one year and the South Island the next. It was also requested that the opportunity for a joint conference with PIA be revisited.

Paula Hunter asked that all conference speakers be required to provide a paper and that the peer reviewing of papers be more transparent.

Moved: Mark St Clair Seconded: Alan Watson

Katariana Belshaw thanked the Board, the CEO and the staff of NZPI for their work throughout the year. Katariana's thanks were accompanied by applause from all present.

Nick Aiken congratulated NZPI and the Chair in particular on the increased media profile for planners and planning matters. Alyson Hutton indicated her support for the proposed changes to CPD, especially in the regions.

Dean Chrystal provided an update on the GST issue for Commissioners and encouraged NZPI to continue its involvement.

The Chair conveyed to the meeting Clare Piper's request for the following:

a. The establishment of an Honours Board. The meeting considered and didn't wish to progress this idea as the list is recorded and held by the NZPI and that the "Chains of Office" perform this function.

b. The need to review CPD and in particular costings. The Chair advised that this is already planned as part of the new Learning Manager's role, while noting earlier comments that NZPI revenue is supplemented by the conference and CPD. The current policy will continue with an emphasis on providing accessible CPD.

c. Increased funding of the strategic plan review for Young Planner's. The Chair indicated that the Budget provided sufficient funding for the review to take place.

Wendy Saunders asked that the CPD review also include the development of criteria around the provision of CPD i.e. what criteria must CPD providers meet.

The Chair advised that the membership categories will be reviewed in 2014/15, and that the review will consider where doctorate holders may sit within the new category framework.

Meeting closed at 7pm

FINANCIAL FOREWORD



NZPI was successful in exceeding budgeted income by \$231,042 in 2014. As noted in the annual statements provided by our Accountants and Auditors, NZPI also receipted an additional \$202,637 as income in advance which has not been included in this year's accounts.

Whilst revenue was up, so too was expenditure as the Board continued its commitment to implementation of NZPI's Strategic Plan 2013-2016. A detailed breakdown of the resulting deficit can be found below.

BRANCH INCOME AND EXPENDITURE

Branch income and expenditure are included in the financial statements but controlled and 'owned' by the branches. Since the branches expenditure was \$63,185 and their income only \$41,177 this added an additional \$22,008 to NZPI's loss for the year.

ACCOUNTANCY AND AUDIT FEES UP

Accountancy fees were almost doubled from \$11,505 to \$22,411. This in part relates to NZPI's conversion to Xero and work requested by the Board in December. The Audit fee was also increased by almost \$3,000 which reflects an inflation adjustment.

COMPUTER SUPPORT AND EXPENSE

Computer support and expenses were up by c\$8,000. This was in large part due to the additional staff within the office and the conversion to ultra fast broadband to enable videoconferencing and reduce travel costs.

CONFERENCE IN QUEENSTOWN

Conference income was up from the previous year by around \$85,000 but so too were expenses by around \$87,000. The additional expenses were incurred by a combination of a large and diverse programme and the need for casual staff following the restructure in early 2014.

BOARD EXPENSES

Board expenses were also up by around \$6,000 reflecting an increase in the number of Board and Policy Advisory Committee (PAC) meetings in 2014.

CPD

CPD expenses were up, reflecting a year of investment but also CPD income exceeded the 2014 Budget by \$35,000.

EXPENSES NZPI RE BRANCHES

Expenses NZPI Branches were \$40,394. This line item reflects the Urban Design Forum expenditure of \$16,000 and PAC costs of \$24,000. UDF expenditure is included in our accounts but NZPI does not have access, ownership or control over the monies. With UDF's decision to establish itself as an independent entity, its accounts will be entirely separate and no longer be a part of NZPI's accounts going forward.

LEGAL FEES

Legal Fees were up in part due to the costs of restructuring and also legal advice sought on professional standards issues.

PUBLIC RELATIONS FEES

Public relations consultation fees were \$70,064. The Board did provide for \$40,000 to come forward from 2013, in addition to the 2014 budget of \$30,000. This has been included as a note in the financial report by the Accountants and represents an additional \$40,000 that should be subtracted from the end of year deficit.

SALARIES

Salaries were up against the 2014 salary budget, but largely as a reflection of the various times of the year the new staff joined and the additional employer kiwisaver obligations.

INCOME RECEIVED BUT NOT SHOWN IN 2014 ACCOUNTS

As noted in the annual statements NZPI receipted \$202,637 as income in advance in 2014. This has been reflected as an accrual in the current liabilities portion of the 2014 balance sheet reflected as monies collected for services to be provided in a subsequent year.

When the above is summarised the 2014 EOY is as follows:

| Net deficit | (\$227,362) |
|----------------------|-------------|
| Minus the following: | |
| Branch deficit | (\$22,008) |
| UDF | (\$16,000) |
| Total Deficit : | (\$189,354) |

Minus Public Relations \$40,000 of reserves identified for 2014 in addition to budgeted \$30,000.

| (\$149,354) |
|-------------|
| |

Which has been offset by \$202,637 received but not included in this year's accounts.

Bevan

Julie Bevan Hon Secretary/Treasurer

FINANCIAL STATEMENTS

For the year ended 31 December, 2014



Accountant

Staples Rodway Limited Po Box 3899 Auckland Mark Kingsford

Auditors

RSM Hayes Audit Po Box 9588 Newmarket Auckland

Bankers

ANZ Bank of New Zealand Limited

Independent Auditor's Report for the year ended 31 December, 2014



TO THE MEMBERS OF NEW ZEALAND PLANNING INSTITUTE INCORPORATED

We have audited the financial statements of New Zealand Planning Institute Incorporated on pages 24 to 29, which comprise the statement of financial position as at 31 December 2014, and the statement of financial performance, statement of movement in general funds for the year then ended, and a summary of significant accounting policies and other explanatory information.

EXECUTIVE BOARD'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Executive Board is responsible for the preparation and fair presentation of these financial statements in accordance with generally accepted accounting practice in New Zealand and for such internal control as the Executive Board determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other than in our capacity as auditor, we have no relationship with, or interests in, New Zealand Planning Institute Incorporated.

OPINION

In our opinion, the financial statements on pages 24 to 29 present fairly, in all material respects, the financial position of New Zealand Planning Institute Incorporated as at 31 December 2014, and its financial performance for the year then ended in accordance with generally accepted accounting practice in New Zealand.

RSM Hayes Audit AUCKLAND, NEW ZEALAND 19 March, 2015



Statement of Financial Performance for the year ended 31 December, 2014

| | NOTE | | |
|-----------------------------------|------|-----------|-------------|
| | | 2014 | 2013 |
| | | \$ | \$ |
| Operating Income | | | |
| Branch Income | | 41,177 | 52,806 |
| Conference Proceeds | | 435,503 | 350,892 |
| CPD Income | | 305,850 | 272,197 |
| Situations Vacant | | · · | , |
| | | 98,754 | 99,035 |
| Subscriptions | | 534,465 | 464,009 |
| Quality Planning Website | | 35,000 | 30,000 |
| Interest Received | | 18,664 | 65,426 |
| Sundry Income | | 56,630 | 58,895 |
| Total Operating Income | | 1,526,042 | 1,393,260 |
| Less Expenses | | | |
| Accountancy Fees | | 22,411 | 11,505 |
| ACC Levies | | 1.752 | 1,807 |
| Amortisation | 14 | 4,454 | 8,566 |
| Audit Fee | 14 | 13,286 | 10,756 |
| Bank Fees & Charges | | | |
| 0 | | 6,716 | 6,119 |
| Branch Expenditure | | 63,185 | 35,935 |
| Computer Support & Expenses | | 36,237 | 28,941 |
| Conference Expenses | | 346,500 | 260,098 |
| Council Expenses | | 20,369 | 14,948 |
| CPD Expenses | | 252,811 | 212,185 |
| Depreciation | 14 | 10,636 | 8,966 |
| Expenses NZPI re branches | | 40,394 | 22,545 |
| General Expenses | | 6,440 | 4,721 |
| Institute Awards | | 13,406 | 18,397 |
| Insurance | | 7,520 | 6,868 |
| Legal Fees | | 25,192 | 4,529 |
| Loss on Sale of Fixed Assets | | 10,041 | 705 |
| Membership Costs | | 2,279 | 606 |
| Office Accommodation | | | |
| | | 55,668 | 49,221 |
| Office Expense | | 13,625 | 17,514 |
| Planning Quarterly | | 49,610 | 60,138 |
| Photocopier | | 15,166 | 18,811 |
| Postage | | 5,303 | 3,469 |
| Public Relations Consulting Fees | | 70,064 | 13,910 |
| Promotional Expenses | | 1,601 | 9,374 |
| Publications Other | | 5,373 | 7,981 |
| Quality Planning Website Expenses | | 319 | 3,462 |
| Relocation Costs | | - | 4,358 |
| Restructuring Costs | | 13,486 | 62,635 |
| Salaries | | 585,293 | 531,343 |
| Special Projects | | 6,313 | 26,180 |
| Staff Training and Expenses | | 4,849 | 2,777 |
| Subscriptions & Licences | | 2,841 | 3,080 |
| Telephone & Tolls | | 18,972 | 9,330 |
| Travel Expenses | | 21,291 | 27,065 |
| Total Expenses | | 1,753,404 | 1,508,843 |
| Deficit before Income Tax | | (227,362) | (115,583) |
| Income Tax Expense | 5 | - | (2,941) |
| Net Deficit | | (227,362) | (118,524) |
| | | (, , | (···,•= ·/ |

Statement of Movements in General Funds for the year ended 31 December, 2014

| | NOTE | | |
|---|------|-----------------------|----------------|
| | | 2014 \$ | 2013 \$ |
| Revenue and Revaluations Net Deficit | | (227,362) | (118,524) |
| Total Revenue and Revaluations | | (227,362) | (118,524) |
| Contributions and Distributions Distributions | | | |
| Movement in General Funds General Funds at the Beginning of the Year | 3 | (30,000) 1,192,254 | - 1,310,779 |
| General Funds at the End of the Year | | 934,892 | 1,192,254 |

THE NEW ZEALAND PLANNING INSTITUTE

Statement of Financial Position for the year ended 31 December, 2014

| | | 2014 \$ | 2013 \$ |
|---|----|---|--|
| General Funds | | | |
| Retained Earnings | | 934,892 | 1,192,254 |
| Total General Funds | | 934,892 | 1,192,254 |
| Represented by: Current Assets Bank - Cheque Account Term Deposits Bank - UDF Account Branch Bank Accounts Branch Bank Term Deposits Trade Debtors Prepayments Sundry Debtors Income Tax Receivable GST Receivable | | 97,725 585,953 75 82,802 134,868 145,554 87,001 21,372 4,191 3,236 | 52,575 859,808 34,906 51,681 163,007 47,551 12,967 21,895 18,730 38,500 |
| Total Current Assets | | 1,162,777 | 1,301,620 |
| Non Current Assets Property, Plant & Equipment | 14 | 66,606 | 78,843 |
| Total Assets | | 1,229,383 | 1,380,463 |
| Current Liabilities Sundry Creditors & Accruals Income in Advance Trade Creditors | 11 | 63,535 202,637 28,320 | 81,583 - 106,625 |
| Total Liabilities Net Assets | | 294,491 | 188,209 |
| Net Assets | | 934,892 | 1,192,234 |

Approved on behalf of the Board Executive:

Beven Date: 20/3/2015 Treasurer (

Notes to the Financial Statements for the year ended 31 December, 2014

1. Statement of Accounting Policies

Reporting Entity

The New Zealand Planning Institute Incorporated is an Incorporated Society under the Incorporated Societies Act 1989 and is a reporting entity for the purposes of the Financial Reporting Act 1993.

The financial statements of the New Zealand Planning Institute Incorporated have been prepared in accordance with the Financial Reporting Act 1993.

Business

The principal activity is that of an incorporated body representing the professional planners in New Zealand. The Society represents the planners interest in the furtherance of planning, practice, maintenance of professional standards, dissemination of planning information and attending to the welfare of members.

Statement of Compliance and Basis of Preparation

The Financial Statements of the New Zealand Planning Institute Incorporated have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (NZ GAAP).

The Society qualifies for differential reporting as it is not publicly accountable and is not large as defined by the XRB A1 Accounting Standards Framework. The Society has taken advantage of all available differential reporting exemptions.

The accounting principles recognised as appropriate for the measurement and reporting of financial performance and financial position on a historical cost basis are followed by the Society.

Specific Accounting Policies

The following specific accounting policies which materially affect the measurement of the Statement of Financial Performance and Statement of Financial Position have been applied:

(a) Revenue

Revenue is recognised to the extent that it is probable that economic benefit will flow to the entity and that revenue can be reliably measured.

(b) Trade Receivables

Trade Receivables are recognised at estimated realisable value.

(c) Property, Plant & Equipment

Property, Plant & Equipment are recognised at cost less aggregate depreciation. Depreciation has been calculated using the maximum rates permitted by the Income Tax Act 2007. Gains and losses on disposal of fixed assets are taken into account in determining the operating result for the year.

Office Equipment / 9 – 80.4% Website Costs / 48 – 60% Leasehold Improvements / 11.4 – 20%

(d) Income Tax

The income tax expense recognised in the Statement of Financial Performance is the estimated income tax payable in the current year, adjusted for any differences between the estimated and actual income tax payable in prior years.

(e) Goods and Services Taxation (GST)

Revenues and expenses have been recognised in the financial statements exclusive of GST except that irrecoverable GST input tax has been recognised in association with the expense to which it relates. All items in the Statement of Financial Position are stated exclusive of GST except for receivables and payables which are stated inclusive of GST.

(f) Changes in Accounting Policies

There have been no changes in accounting policies. All policies have been applied on a basis consistent with those from previous financial statements.

Notes to the Financial Statements for the year ended 31 December, 2014

2. Income - Continuing Professional Development

This income is shown in the financial statements as gross income and related expenditure. The amount attributed to non members is as follows:-

| | 2014 \$ | 2013 \$ |
|---|-----------------------------------|--|
| Gross Income Less Related Expenditure | 93,437 -77,234 | 117,181 -91,346 |
| Total Income - Continuing Professional Development | 16,203 | 25,835 |
| 3. Branches | | |
| The financial statements include the income, expenditure, bank funds and deposits of the New Zealand Planning Institute Incorporated branches. | | |
| The Society has held funds on behalf of Urban Design Forum (UDF). During the year these funds, totalling \$30,000, were returned to them. | | |
| 4. Public Relations Consulting Fees | | |
| The Board agreed, in the annual plan, to carry forward unused budget of \$40,000 bringing the total budget for Public Relations for 2014 to \$70,000. | | |
| 5. Tax Reconciliation Operating Deficit before Income Tax | -227,362 | -115,583 |
| Permanent Differences Less Income Received from Members Add Expenditure Related to Members Less Exemption for Non-Profit Organisation Other Tax Adjustments | -1,138,006 1,334,452 - - | -962,636 1,039,230 -1,000 1,705 |
| Total Permanent Differences | 196,445 | 77,299 |
| Timing Differences | | |
| Holiday Pay Last Year Holiday Pay This Year Provision for Legal Fees | -13,090 17,064 -37,500 | -1,800 13,090 37,500 |
| Total Timing Differences | -33,526 | 48,790 |
| Taxable (Loss) Income | -64,443 | 10,506 |
| Tax Expense at 28% | - | 2,941 |
| Income Tax Expense | - | 2,941 |

Notes to the Financial Statements for the year ended 31 December, 2014

| Lease of Building Current Non-Current Image: Current Current Lease of Equipment Current Non-Current Image: Current Current Total Obligations Under Leases Image: Current Current Total Obligations Under Leases Image: Current Current Current Total Obligations Under Leases Image: Current Current Current Board members and relatives of board members were involved in conducting some of the CPD courses offered with the New Zealand Planning Institute Incorporated during the course of the year. These transactions were performed at an arms length. 8. Auditors' Remuneration Amounts paid to or due and payable to the auditor for: Audit of the financial statements Total Auditors' Remuneration Image: Current Cu | 32,920 19,295 52,215 | |
|---|----------------------------|----------------------------|
| Current Non-Current Total Obligations Under Leases Image: Current 7. Related Party Disclosures Board members and relatives of board members were involved in conducting some of the CPD courses offered with the New Zealand Planning Institute Incorporated during the course of the year. These transactions were performed at an arms length. 8. Auditors' Remuneration Amounts paid to or due and payable to the auditor for: Audit of the financial statements Total Auditors' Remuneration 9. Directors' Remuneration Remuneration Paid to NZPI Director (Susan Houston) | | 32,920 52,215 85,135 |
| 7. Related Party Disclosures Board members and relatives of board members were involved in conducting some of the CPD courses offered with the New Zealand Planning Institute Incorporated during the course of the year. These transactions were performed at an arms length. 8. Auditors' Remuneration Amounts paid to or due and payable to the auditor for: Audit of the financial statements Total Auditors' Remuneration 9. Directors' Remuneration Remuneration Paid to NZPI Director (Susan Houston) | 16,446 30,585 47,031 | 17,928 2,918 20,846 |
| Board members and relatives of board members were involved in conducting some of the CPD courses offered with the New Zealand Planning Institute Incorporated during the course of the year. These transactions were performed at an arms length. 8. Auditors' Remuneration Amounts paid to or due and payable to the auditor for: Audit of the financial statements Total Auditors' Remuneration 9. Directors' Remuneration Remuneration Paid to NZPI Director (Susan Houston) | 99,246 | 105,981 |
| Amounts paid to or due and payable to the auditor for: Audit of the financial statements Total Auditors' Remuneration 9. Directors' Remuneration Remuneration Paid to NZPI Director (Susan Houston) | | |
| Audit of the financial statements Total Auditors' Remuneration 9. Directors' Remuneration Remuneration Paid to NZPI Director (Susan Houston) | | |
| Remuneration Paid to NZPI Director (Susan Houston) | 13,286 13,286 | 10,756 10,756 |
| | | |
| Total Directors' Remuneration | 140,000 | 137,500 |
| | 140,000 | 137,500 |
| 10. Provisions | | |
| The Society has not recognised any provisions at 31 December, 2014, (2013 - \$37,500). | | |

Notes to the Financial Statements for the year ended 31 December, 2014

| 11. Income and Expenses in Advance | 2014 \$ | 2013 \$ |
|--|------------|------------|
| The following income and expenses were received or incurred for events to be held in the following year: | | |
| Conference Income | 202,637 | - |
| Total Income in Advance | 202,637 | - |
| Conference Expenses | 82,559 | 8,621 |
| Total Expenses Prepaid | 82,559 | 8,621 |

12. Capital Commitments

The Society has no capital commitments as at 31 December, 2014, (2013 Nil).

13. Contingent Liabilities

The Society has no contingent liabilities as at 31 December, 2014, (2013 Nil).

14. Property, Plant & Equipment

| Property, Plant & Equipment 2014 / \$ | Cost | Depreciation Charged | Accumulated Depreciation | Closing Book Value |
|--|--|--|---|--|
| Office Equipment Website Costs Leasehold Improvements Total Property, Plant & Equipment | 81,929 48,592 48,176 178,697 | 6,372 4,467 4,251 15,090 | 62,265 43,752 6,074 112,091 | 19,664 4,840 42,102 66,606 |
| Property, Plant & Equipment 2013 / \$ | | | | |
| Office Equipment Website Costs Leasehold Improvements | 88,967 48,592 62,130 | 6,387 8,593 2,552 | 66,203 39,285 15,358 | 22,764 9,307 46,772 |
| Total Property, Plant & Equipment | 199,689 | 17,532 | 120,846 | 78,843 |

2015 Annual Budget



| Income Conference | \$800,000.00 |
|--------------------------------------|----------------------------|
| | |
| Interest | \$20,000.00 |
| Member Subscriptions | \$640,800.00 |
| CPD Income | |
| 2013 CPD Income | |
| 2014 CPD Income | \$270,000.00 |
| Other Income | |
| All Refunds & Reimbursements | |
| Event Advertising | |
| Guide to Consultants Income | \$20,000.00 |
| Miscelleanous Income | φ20,000.00 |
| Planning Quarterly Income | \$20,000.00 |
| QP Website Income | \$40,000.00 |
| Situations Vacant | \$95,000.00 |
| Sundry Income | \$10,000.00 |
| | ψ10,000.00 |
| Total Income | \$1,915,800.00 |
| | |
| Less Operating Expenses | |
| Bank Charges | \$12,000.00 |
| Board Expenses | \$25,000.00 |
| Misc relating to year | |
| PR & Promotion - Stock Photos | \$10,000.00 |
| Conference Expenses | |
| 2012 Conference | |
| 2015 Conference | \$640,000.00 |
| Other conferences | \$010,000.00 |
| | |
| CPD Expenses | |
| 2013 CPD Expenses | ¢100 000 00 |
| 2015 CPD Operating Expenses | \$180,000.00 |
| CPD Development Fund | \$25,000.00 |
| Member Services | |
| Accountancy Fees | \$16,000.00 |
| Audit Fees | \$14,000.00 |
| Computer hardware and software | \$42,000.00 |
| Institute Awards | \$15,000.00 |
| Reginald Hammond Scholorship | \$4,000.00 |
| Insurance | \$8,000.00 |
| Legal Expenses | \$10,000.00 |
| Office Accommodation | \$60,000.00 |
| Office Expenses | \$24,000.00 |
| Phone/Internet | \$20,000.00 |
| Photocopier Expenses (Lease) | \$15,000.00 |
| Postage/Courier - Other | \$5,500.00 |
| 8 | |
| PR & Promotion | \$10,000.00 \$50,000.00 |
| Publications | \$50,000.00 |
| Subscriptions to other organisations | \$4,000.00 |
| Travel | \$23,000.00 |
| | |

| Special Projects Special Projects - Public Relations Consultant Special Projects - Membership Plan Special Projects YP Plan Special Projects - Mentoring | \$17,000.00 \$12,000.00 \$3,000.00 \$3,000.00 |
|--|--|
| Other Operating Expenses Accreditation Review Fixed Assets Purchase | \$8,000.00 \$13,000.00 |
| Secretariat Expenses Accident Compensation Corp. Policy Advisor Exp Salaries+ Kiwisaver Staff Expenses Staff Hiring and Reviewing Staff Training | \$3,000.00 \$3,000.00 \$625,000.00 \$5,000.00 |
| Special Interest Groups PAC (Policy Advisory Committee) | \$10,000.00 |
| Total Operating Expenses | \$1,910,750.00 |
| Net Profit | \$5,050.00 |





MEMBERSHIP GROWTH







NZPI members across all categories in 2014. Up from 1,394 members in 2005



Membership growth since 2005

The Institute has grown remarkably since 2005 when it had just 1,394 members. The established pattern of growth in membership over the past five years has continued in 2014 with an increase of almost 4% in members. The growth has largely been achieved in the Student, Graduate, Full and Associate member categories.

MEMBERSHIP DIRECTORY



Helen Caley

Scott Cantley

Michelle Carmine

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LIFE FELLOW Robert Batty

Malcolm Douglass

FELLOW

Sylvia Allan Leigh Auton Harry Bhana John Childs Jenny Dixon Michael Foster Michael Gunder David Hinman Paula Hunter Robert Schofield

ASSOCIATE

Clare Abbiss Michal Akurangi Matthew Allan Bridget Allen Louise Allwood Caroline Ammundsen Peter Anderson Robert Anderson Helen Andrews Ruth Andrews Mark Apeldoorn Joshua Arbury Mark Arbuthnot Maheeka Ariyapperuma Heather Ash Kelsey Ashworth Helen Atkins Ravi Teja Ayyagari Edita Babos Matthew Bacon Julia Baker Sarah Baker Megan Balks Christopher Barker Timothy Barnard Jonathan Barrett Lorelle Barry Kathleen Barry-Piceno Ezra Barwell **Helen Bealey** Jonathan Begg Cathy Begley Stacey Bell Russell Benge Kelsey Bergin Natasha Berkett Susanne Bernsdorf Solly Simon Berry Sarah Bevin **Phillip Blackwood** Jacqueline Blake Stephanie Blick David Boersen Neda Bolouri **Richard Brabant Dallas Bradley** Dirk Brand Murray Brass Carel (Wayne) Bredemeijer Robyn Broadhurst Jonathan Brown Stephen Brown Patrick Bucklev Quentin Budd **Catherine Buick** Cole Burmester Trudi Burney Jeremy Butler Jennifer Caldwell

Andy Carr Victoria Caseley Kelly Cattermole Alia Cederman Reza Chalabianlou Susan Chapman Christine Chevne Judith Chittock Emma Christmas **Eldad Collins** Julie Comfort **Gavin Court** lan Cowper Hamish Crawford Allan Cubitt Rowena Cudby James Danby Neeta Deo **Kerstin Deuling** Jonathan Dick Amy Dickens Tanya Dickey Hannah Divehall Malc Donald Damienne Donaldson Micah Donaldson Wayne Donovan Andrew Dooney Alan Dormer Jocelyn Douglas **Brendan Doyle** Julie Drabsch **Richard Duirs** Michael Dunphy Monique Dyer Scott Edgar Kellie Ellis **Geoffrey England** Mark Ensor Timothy Ensor Katherine Exeter Sven Exeter **Douglas Fairgray Richard Falconer** Sue-Ellen Fenelon Angela Fenemor John Ferguson Andrew Fitzgerald Nicola Foran **Kristina Free Michele Frey Corinne Frischknecht** Peter Fuller Jo Fyfe Wendy Gallagher Christina Gawne Xiaoxiao (Megan) Geng Mark Georgeson David Gibson **Brett Giddens** Sam Gifford **Rosanne Given** Dean Glen **Fiona Gordon** Sean Grace **Jonathan Green** Nicola Green Simon Greening **Kim Grindlev** Ashleigh Grose Pauline Hadfield Joseph Hale Anthony Hall Michael Hall **Bess Halley Daniel Hames** Sarah Hamilton David Hampson

Natalie Hampson

Ella Hardman **Rochelle Hardy** David Harford **Richard Harkness Brett Harries** Carissa Harris James Hassall Milan Hautler **Barry Hayes** Lisa Haves Wavne Havson **Helen Heard Philip Heffernan** Stacey Hikairo Mary Hill Donna Hills Matthew Hoggard Rebecca Holden Jemma Hollis Jessica Hollis Vivienne Holm **Russell Hooper** Stephen Howard Ruth Hudson Alisha Huiis **Michelle Hutchins** Rebecca Inwood Carl Jenkins Anna Johnson **Helen Johnson** Jason Jones Susan Jones Karl Jongen Karen Joubert Jennifer Joynt Karen Jury Christina Kaiser Amos Kamo Andrew Kantor Sharyn Kashyap Leon Keefer Nathan Keenan Claire Kelly Gerry Kessels Karleen Kingsford Deborah Kissick Christopher Kissling Peter Kouwenhoven Jennifer Lancashire Nicholas Lau Michael Lawrie Penelope Lemon Peter Linde Matthew Lindenberg Kirstyn Lindsay Brigid (Biddy) Livesey Kim Logan Jeffrey Loo William Loutit Tony Lovelock Anna Lunjevich James Luty Philippa Lynch Joao Machado Anna Mackenzie Malcolm MacLean Andrew Maclennan Warren Maclennan Kirsty Mahoney Victoria Majoor Dylan Makgill Tabitha Manderson Thomas Marchant Laura Marra Ragan Mason Ivana Matich Steven May Rachelle McBeth Sarah McCarter

Nicholas McCool Sarah McElrea Nigel McFadden Andrew McFarlane **Heather McKay** Jade McKean Harriet McKee Claire McKeever Katherine McKenzie Portia McKenzie Matthew McLachlan **Gregor McLean** Jaime McLellan **Cameron McLeod** Sara McMillan Jeffrey McNeill Anne McNoe Fraser McNutt Kobus Mentz Andrew Metherell Shanan Miles Tracey Miller **Gregory Milner-White Christine Mitchell David Mitchell** Vrinda Moghe Louis Morell **Craig Moriarty** Michael Morris Kate Morrissey Tracey Morse Ashwita Murphy Johnina Murphy Stephanie Murphy Victoria Mylchreest Sandhira Naidoo Sally Neal James Newell **David Newey** Lynley Newport **Clowance** Nolan Katrina Norgart-Lee Hoda Nozari Paul O'Brien **Claudine Osborne** AMalory Osmond Katherine Overwater **Claire Owens** Natalie Palmer Hannah Palmer (nee Meads) Brianna Parkinson Megan Parsons Scott Paton Sara Pattison Hamish Peacock Janine Pearson Stuart Penfold Claire Penman **Rachel Penney Claire Phillips** David Phizacklea **Helen Pickles** Emma Pilkington **Diana Plesovs Dylan Pope Daniel Pouwels Erin Pritchard David Pullar** Karla Putt Andrew Rabbidge Caroline Rachlin **Marius Rademeyer** Anne-Marie Radford **Christopher Randell** Emma Reed **Dory Reeves Janet Reeves**

Elisabeth Resl Clare Revell **Ben Rhodes** Helena Rigg Lisa Ringleff Susan Robb Mark Roberts Rebecca Robertson Kellie Roland Scott Rose Tanva Running Stuart Ryan John Ryks Lillie Sadler **Daniel Sadlier** Summer Salmon Jessica Samuels Peter Savage Barry Sayer John ScheeleA Nicola Scott Vanessa Scott Mike Searle Nicola Sedgley Sonya Seutter Martin Sharp Joanna Shirley Hera Smith Matthew Spiro **Kristin Spyve** Joanne Stapleton Kathryn Stapleton Rebecca Steenstra Karen Steer **Campbell Stewart** Louise Strogen Nicholas Swallow Mark Swartz Susannah Tait Jeremy Talbot Christine Tarr Aimee Taylor Alicia Taylor Emma Taylor Simon Temple Graham Thomas Paul Thompson Shelley Thompson Daniel Thorne Jason Tickner Vicki Toan **Rachel Townrow** Katie Treadaway Jeremy Trevathan Sarah Trinder William Trusewich Lucia Tugaga Warren Ulusele Victoria van der Spek Hettiarachchige Don Vattala Anaru Vercoe Mark von Dadelszen Ian Wallace **Pip Wallace** Jane Walsh **Timothy Walsh** Bernard (Bernie) Warmington Pauline Webby Mark Weingarth Jason Welsh Lyndon Westlake **Michelle Whitaker Elizabeth White** Lauren White Jarette Wickham

Anna Wilkes Alan Wilkinson Charles Wilkinson Jeremy Williams Rowan Williams Sarah Williams Nick Williamson Belinda Willis Alina Wimmer Gabi Wolfer Andrew Wood Louise Wood Nicholas Woodley Jacob Woodward Jerome Wyeth Jill Young Paula Zinzan

FULL

Alistair Aburn Hanna Afifi Nicholas Aiken **Elizabeth Aitken Rose** Linda Albertyn **Ernest Albuquerque** Wayne Allan **Bronwyn Allerby** Matt Allott **Charlotte Almond** Alan Anderson **Denise Anderson Donald Anderson** Hamish Anderson Helen Anderson Ree Anderson Thomas Anderson Penelope Anson Paul Arnesen Mark Ashby Justine Ashlev **Fiona Aston Orchid Atimalala Kirsty Austin Emily** Auton Ella Bacher Russell Baikie Marc Baily Bruce Baker Mary-Anne Baker Nathan Baker Wendy Baker Karl Baldwin Max Barber **Bill Barclay** Peter Barnes Craig Barr Philip Barrett **Jacquiline Bartley** Joseph Bartley Lloyd Barton Aimee Barwick Andrew Bashford **Craig Batchelar** Judith Batchelor Mark Batchelor Karen Baverstock Wendy Baverstock Terry Baxter Ian Bayliss Simon Beale **Rebecca Beals** Lee Beattie Laurence Beckett Diana Bell Jacqueline Bell Janine Bell Karen A Bell

Karen S Bell Mark Bellingham Mark Benjamin Tracy Berghan James Bevan Julie Bevan **David Bewley** Tanvir Bhamji Stephen Bigwood Gulab Bilimoria Mandy Bishop **Rosemary Biss** Jane Black Karen Blair Scott Blair Jeremy Blake **Richard Blakey** Tom Bland **Robyn Blewett** Kevin Bliah **Fiona Blight** Ian Blundell **Rebecca Blyth Richard Bollard** Carolyn Bonis Matt Bonis Julie Boucher **Terence Boylan** Andrea Brabant Stuart Bracev Giles Bramwell Justine Bray Nicole Bremner Marc Bretherton Grant Bridgwater Elizabeth Briggs **Robin Britton Chanelle Brodie** Jeremy Brophy Jeffrey Brown Marilyn Brown Philip Brown Katrina Brunton Nigel Bryce Dianne Buchan Murray Buchanan Antony Bullard Angelene Burn Owen Burn Aaron Burt Shvrel Burt William Burton DennisBush-King Laura Buttimore Craig Cairncross Amy Callaghan Romae Calland Murray Cameron David Campbell Michael Campbell Phillipa Campbell Lisa Capes **Nicholas Carroll** Vicki Carruthers Anna Carter Janice Carter John Carter Jennifer Carvill **Raewyn Catlow Christine Caughey Crystal Chan** Vishal Chandra Raymond (Kah Mun) Chang Bruce Chapman Edward Chapman-Cohen Anne Cheng **Rhvs Chesterman**

Robert Chieng Mark Chrisp John Christensen Dean Chrystal Jenny Clafferty Catherine Clarke Jonathan Clease Mark Clews **Gillian Cockerell** Valerie Cole **Richard N Coles** Aaron Collier Andrew Collins David Collins Stephen Colson Colin Comber Philip Comer David Compton-Moen Elva Conroy Peter Constantine John Cook Karl Cook Kathryn Coombes Peter Coop Karl Cooper Nicholas Cooper Dominique Cornford Clare Covington lan Craig Angela Crang Jan Crawford Alastair Cribbens Brian Croad Sarah Cronwright Bain Cross Shae Crossan Stuart Crosswell Jonathan Cutler AnaMaria d'Aubert Maurice Dale Janet Davey Treena Davidson Evan Davies Cecilia Davison **Christopher Dawson** Sarah Dawson **Rosalind Day** Lindsay Daysh Stephen Daysh Joel de Boer **Russell De Luca Brigitte De Ronde** Gary Deeney Andrew Deller David Derby Blair Devlin Rachel Dimerv Sharon Dines **Colin Diprose** Leonard Dissanayake Rod Dissmeyer Glenda Dixon Gavin Donald Neil Donnelly Katherine Dorofaeff **Richard Douch** Melissa Douche **Dion Douglas** Jane Douglas Lee Dove Janette Dovey Sarah Dreadon Kathryn Drew Maree Drury Sarah Duffell John Duffv Richard Dunbar Max Dunn Janan Dunning

John Duthie Mark Dyer Catriona Eagles Joanne Easterbrook Anna Eatherlev James Ebenhoh Grant Eccles John Edmonds **Hywel Edwards** Sarah Edwards Peter Eman Fiona Eunson **David Falconer** Janine Fallwell Herbert Familton Brett Farguhar Ben Farrell Tim Faulkner Matthew Feary Louise Feathers Andrew Feierabend **Christopher Ferguson** Shirley Ferguson Jonathan Ferguson-Pye Tim Fergusson Scott Figenshow Alex Findlay **Robyn Fisher** Sarah FitzGerald Lynley Fletcher Stewart Fletcher Samuel Flewellen Melanie Foote **Richard Forbes David Forrest** Julia Forsvth Adam Fort **Christine Foster** Adam Fraser **Renee Fraser-Smith Claire Freeman Chris Freke** Keith Frentz **Craig Friedel** James Fuller Jenny Fuller Tsz Chiu (T.C.) Fung -Stanley Feng Megan Gaffaney **Richard Gard'ner** Anna Gardiner Pamela Gare Mark Geddes Hester Gerber **Richard Gibbs** Ken Gimblett Bruce Glavovic Sarah Glen Louise Gobby Stephen Goeldner Paula Golsby Jennifer Goulding **Emily Grace Timothy Grace** Robert Graham Nicholas Grala **Kirsty Graveling** Ian Greaves **Rebecca Greaves** Gareth Green Jennifer Green **Martin Green Emily Greenberg Claire Gregory** James Griffin Jenny Grimmett **Michelle Grinlinton-Hancock** Kerry Grundy **Andrew Guerin**

Phil Gurnsey Andrew Gysberts David Haines Peter Hall Rod Hallidav Bruce Halligan Elizabeth Halsted Brent Hamilton Andrew Hammond Christopher Hansen Reuben Hansen **Colin Hardacre** Kim Hardv Kim Hardy Amanda Harland Jim (Philip) Harland Andrea Harris Timothy Harris Jenny Harrison Patricia Harte Shane Hartley Stephen Havill Bruce Hawkins David Hay Tracy Hayson Timothy Hegarty Andrew Henderson **Ralph Henderson** Susan Henderson James Hendra Catherine Heppelthwaite Jeffrey Hextall Stephen Higgs Fiona Hill Gregory Hill Simon Hill Wade Hill **Richard Hills** Jane Hilson Craig Hind Rupert Hodson Brendan Hogan Matthew Holder **Ross Holland** Patricia Holm **Bryce Holmes** Brett Hood James Hook **David Hookway** Franziska Hooper Kathryn Hooper Lesley Hopkins Abu Hoque Chris Horne Bevan Houlbrooke Keith Hovell Jenny Hudson Glen Hughes John Hutchings Alyson Hutton Gavin Ide Ben Inger Aaron Ingoe Poul Israelson Alice Iuli-Tay **David Jackson** Sarah Jenkin Lesley Jenkins **Richard Jenkins** Anna Jennings Campbell Jensen Alex Jepsen Alastair Jewell Juliet Johnson Peter Johnson **Richard Johnson** Pam Johnston

33

Angela Jones Morgan Jones Paul Jones Susan O Jones Vicki Jones Brvce Julvan Bruce Junor Megan Justice Barry Kaye Evan Keating Terrena Kelly Gavin Kemble **Colin Kemeys** Jeffrey Kemp Martin Kennedy Jillian Kennemore Toni Kennerley Steven Kerr James Kilbride Patrick Killalea Anna Maria King Geoffrey King Stuart Kinnear Yvette Kinsella Murray Kivell Peter Kloosterman **Gregory Knell** Charlene Kowalski Veena Krishna Karyn Kurzeja Vijay Lala David Lamason Tracey Lamason Nathaniel Landingin Cherie-Ann Lane **Campbell Larking** Emma Larsen Nicola Laurenson Adam Lawrence Graeme Lawrence Ian Leary Gregory Lee Hugh Leersnyder Raewyn Legge Mark Leggett Ursula Lehr Aaron Leith Tim Lester Maciej (Mitch) Lewandowski Anna Lewis Joanne Lewis Kym Lewis Anneio Liang **Rob Lieffering** Mark Lile Brent Limmer Alice Lin Amelia Linzey Claire Liousse **Dougal List** Steven Llovd Karen Long Cushla Loomb Gail Lorier-May Alastair Lovell John Lovett **Fiona Low** James Low Kewwa Low Paul Lowe **Donald Lyon** Jane Macartney Tony MacColl Roger MacCulloch **Rowena Macdonald** Wendy Macdonald **Barry MacDonell** Dawne Mackav

John Mackay Kate Mackness John MacLachlan Andrew MacLeod David MacPherson Kate Madsen Craig Magee David Makani Craig Mallett John Mandemaker Steve Markham Lee Marr Andrea Marshall Phillip Marshall Phillip Martelli Kathryn Martin Blair Masefield Garry Maskill Alan Matheson Peter Matich Tracey-Lee May Ian Mayhew Ian McAlley Stephen McArthur Sonya McCall Graeme McCarrison **Gerard McCarten** Andrew McCarthy Robert McClean **Rachel McClung** David McCorkindale Christian McDean Philip McDermott Roger McDonald Damien McGahan Craig McGarr Patrick McHardy Sherie McHardy Philip McKay Melanie McKelvie Angus McKenzie Steven McKenzie **Helen McLean** Ainsley McLeod Iain McManus **Bill McMaster** Julie McMinn **Heather McNeal** Fraser McRae Luke McSoriley John McSweenev **David Mead** Julie Meade Rose Lisa Mein Franica Mikulicic **Caroline Miller** Malcolm Miller **Richard Miller** Haden Mills Phil Mitchell **Ross Moffatt Elizabeth Moncrieff Helen Montgomery** Alice Morris **Glenn Mortimer Russell Mortimer Fiona Morton Barry Mosley** Alan Moss **David Mountfort Richard Munneke** Ian Munro **David Murphy** Hannah Murphy **Renee Murphy Daniel Murray** Simon Mutonhori Kim Nathan **Stefanus Naude**

David Needham Peter Neeve Alison Newbald Daniel Newcombe Ann Nicholas Robert Nixon Lawrence Nioku Brad Nobilo Shelagh Noble Matthew Norwell **Denis Nugent** Burnette O'Connor Luke O'Dwyer Russell O'Leary Lauren O'Byrne Mary O'Callahan Kylie O'Dwyer Suzanne O'Rourke Brenda O'Shaughnessy Helen O'Shaughnessy John Olliver Helen Oram Brett Osborne Greg Osborne **Richard Osborne** Jeffrey Page Matiu Park Jennifer Parsons Susan Parsons **Michael Parsonson Ewen Patience** Megan Patrick Murray Patterson Dave Paul Carey Pearce Marguerite Pearson Robert Peel Hayes Perkins Rebecca Perrett Michele Perwick Belinda Petersen Reuben Peterson **Richard Peterson Gregory Phillips** Peter Phillips Keith Phyn Aruna Pillay Nesh Pillay Penelope Pirrit Nicholas Pollard Gregory Pollock Brvce Pomfrett Namouta Poutasi Graham Power **Claire Price** Jane Price Samuel Price Andrew Purves **Brian Putt** Tony Quickfall Gary Rae Andrew Ralph Christine Ralph Deepak Rama Rajiv Raman Vanita Ranchhod Neil Rasmussen Peter Rawson Catherine Reaburn Peter Reaburn Marilyn Regnault Nick Regnault Phillip Reid Hamish Rennie Jane Rennie **Catherine Richards** Shannon Richardso Tania Richmond Andrea Rickard

Brian Rickard Vivien Rickard Andrew Riddell **Richard Ritsma** Leigh Robcke Graeme Roberts Nick Roberts Shane Roberts Michael Robinson Robert Robson **Daniel Rodie Deanne Rogers** Paula Rolfe Katrina Roos Joanna Ross Mark Ross **Deborah Rowe** Miles Rowe Philip Royle Marje Russ Grant Russell Kathleen Ryan Paul Ryan Nicola Rykers Douglas Sadlier **Donald Sangster James Saunders** Wendy Saunders Norbert Schaffoener **Michele Schitko Robert Schloties** Josie Schroder Robert Scott **Christopher Scrafton** Kate Searle Kim Seaton Erica Sefton **David Serjeant** Julie-Anne Shanks Ian Shapcott Craig Sharman Deryck Shaw Neil Sheerin Paul Sheldon Laurence Sherriff **Eryn Shields** Aimee Simons **Heather Sinclair** Karyn Sinclair Timothy Sinclair Sukhdeep Singh Ian Smallburn **Berin Smith** Casandra Smith **Chris Smith** David Smith Melinda Smith Vaughan Smith **Maximus Smitheram** Jarrod Snowsill Paul Sousa Janine Sowerby Andrew Sowersby Graham Spargo Suzanne Speer Doug Spittle **Fiona Sprott** Kathryn St Amand Mark St Clair Debra Stan-Barton **Bill Stevens** Tanya Stevens Mark Stevenson Sarah Stevenson **Carol Stewart** Elizabeth Stewart Alison Stilwell **Brendon Stone David Stringer**

Stephanie Styles Dayle Sutherland Caleb Sutton Jamie Swan Laura Swan Manea Sweenev Gina Sweetman Piotr Swierczvnski Kenneth (Ken) Swinney **Darryl Sycamore** Rachael Symons Alistair Talbot Mark Tamura **Carmen Taylor** Graham Taylor Louise Taylor Neil C Taylor Steven Taylor James Taylor-Cyphers Glenn Teal **Kirsten Tebbutt** Andrew Tester Michael Theelen **Paul Thomas** Alastair Thompson Gerard Thompson **Michelle** Thompson-Fawcett Emily Thomson Ivan Thomson Allison Tindale Jacqueline Todd Urlwyn Trebilco Amanda Treharne Ken Tremaine **Chloe Trenouth** Luke Troy Cozy Tsui Michael Tucker **Christopher Turbott** John Turnbull Diane Turner **Richard Turner** Cameron Twigley Matthew Twose Matthew Twose **Jennifer Valentine** Suzanne Vallance Hans Van Kregten Alexander van Son Robert van Voorthuvsen Peter Vari Garry Venus Frank Versteeg Tim Vial Mark Vinall Jennifer Vince Carey Vivian Melaina Voss **Greg Vossler** Leslie Vyfhuis Paul Waanders Brian Waddell Cameron Wallace **David Wallace Christopher Walsh** Theresa Walsh Sacha Walters **Brian Warburton** Cynthia Ward Jason Ward Vernon Warren **Bill Wasley** Alan Watson William Watt Lynda Weastell-Murchison

Helen Webb Peter Webb **Flizabeth Wells** Craig Welsh Hamish Wesney Jane West Andrew Wharton Alistair White **David Whitney Pauline Whitney** Todd Whittaker Jane Whyte Paul Whyte Andrew Wilkinson Linley Wilkinson Roger Willard David Willetts **Euan Williams** Andrew Willis Gerard Willis **Robert Willis** Laura Willoughby Grey Wilson Kaylee Wilson Paul Wilson **Rodney Witte** Lolisi Wolfgramm David Wong Kevin Wong-Toi Michael Wood Clare Wooding Alan Worthington Carolyn Wratt David Wren Stephen Wynne-Jones Antony Yates Simon Yates Yu Yi Sabrina Young Adrienne Young-Cooper

GRAD 1

Brad Allen Adam Bridgeman Ashlie Carlyle Amelia Ching Jarrod Colbert **Ailish Collins** Joshua Davies **Kelly Governor Katrina Gray** Aaron Grev Tina Gudsell **Charlotte Hamilton-Pama** John Harold Josef Holland Keith Hornby Raheel Khan Lana Kotze Reina Kumar Rikash Kumar Stephanie Lam Yina Liu Craig Mathieson Antonia McClean Patrick Moss **Robert Nairn** Grace Ng William Parr Jessica Parulian Sunit Patel Ashleigh Richards **Charlotte Scotchbrook** Jessica Severinsen Sarah Shand Kelly Slater Anna Solomon

Jacob Stenner Judy (Hui Min) Tan Jun Tang Imogen Trupinic Penelope Tucker Natalie Webb Jay Whitehead Timothy Wilson Liam Winter James Young

GRAD 2

Simon Andrew Georgia Baker Meghan Barrett **Charlotte Belsham** Aslam Bhikoo Kate Biddlecombe **David Birch** Jessica Bould Sarah Brownie Anthea Clarke **Kirsty Clement** Deanne D'souza Luka de Jong Megan Dever Averyll Edgar Karren Edlin Aaron Edwards Samuel Foster Abbie Fowler Holly Gardiner Alex Gifford Nicole Gowing Aaron Hakkaart Harry Halpin Rereata Hardman-Miller **Chanel Hargrave** Jonathan Hartnett Adelle Henderson Joseph Henehan Hsin-Hua (Sandy) HSIAO Matthew Kerr-Ridge Rhedyn Law Rhezza Layco **Emily Leslie** Alexandra Mabin Sarah MacCormick **Claire MacDowel G** Shilpa Maharaj Ruth Markham-Short **Kerry Mattingly** Amy Maxwell Andrew Moore Vincent Murphy Rebecca Nind **Heather Osborne** Georgina Patrick Luke Place Marion Read Marcus Roy Steven Sanson Hamish Scott Heather Shannon **Daniel Shao** Jamie Sirl Melissa Spearman Georgia Stillwell Yasmin Tapiheroe Melanie Taylor Elsa Weir Penny Weng Lihua Xie Eva Zombori

Yi Wei Zou

GRAD 3

Karl Anderson Carine Andries Niall Baker Rose Bayes-Powell Bethany Bennie Anthony Blomfield Felicity Boyd **Rochelle Braithwaite** Abbie Bull Adele Burbidge Jessica Chen James Cheng Tsz-Ning Chung Daniel Collis Katrina David Simone Drew Loek Driesen **Kimberley Edmonds** Katrina Ellis Marilyn Ford Aimee Fowler Laura Galt Susannah Goble Susan Graham Brad Greening Eleanor Halcrow Shaun Hamilton Gemma Hayes Rachelle (Pui Chuen) Hui Sarah Hunt Joseph Jeffries Jethro Joffe Caitlin Kelly **Richard Kemp** Finbar Kiddle Anita Kulasic Keaton Lane Ashrita Lilori Claire Lindsay Juliette Lovett Jordan Macann Joshua Maitland Andrew Mason Samantha McCloy Hugh McCullough Sheena McGuire James McKibbin Alison McLaughlin Jayesh Parekh **Kirsty Pringle** Susan Rawles Manini Rees **Oliver Richards** Jonathan Ryan Georgia Sanders Pamela Santos Sid Scull Jaimee Semmens Rosanne Simes Wayne Wing HoSiu **Rory Smeaton** Alana Standish3 Nathan Stocker Yi (Wayne) Wang Mary Wong

GRAD 4

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GRADPLUS

Ben Addington Vanessa Addy Lee Ah Ken Clive Aim Toakase Akoteu Kathryn Akozu Rodney Albertyn Howard Alchin Jotham Alex Leah Alexander Kathleen Alo Marzan Amera Panjama Ampanthong Jane Anderson **RobertAndrews** Venessa Anich **Cameron Aplin** Murray Arnold Sean Audain Jeff Baker Simon Banks Anthony Barnes Kathryn Barnes Maylene Barrett Clare Barton **Rachael Bason** Julia Bates **Daniel Batley** Jane Bayley Emma Bayly Natalie Bedggood Andrew Beer **Brad Bellamy**

Kataraina Belshaw Simon Bendall David Bishop Mark Bishop Nicola Bishop Neil Black Selwyn Blackmore Catherine Bonifacio Lezel Botha **Rvan Bradlev Douglas Brav** Solomon Brett Michael Briggs Gemma-Rose Brooke Lucy Brophy Sonja Bury Christopher Butler Andrew Calder Keith Calder Anna Cameron Antoinette Campbell Dougall Campbell Richard Campion **Rachael Carruthers Catherine Carter** Mark Charlesworth Scott Cheng Allan Chesswas Nita Chhagan Stephanie Chin Ching Chow Laura Chrsitian Baris Chung Jvm Clark Tony Clow Shaun Collins Terry Conner Linda Conning **Evan Cook** Sara Cook Ross Cooper James Coutts **Rosalind Cowen** John Cranfield Sean Crocker **Brent Cryer Trevor Cullen** Andrew Cumberpatch John Curtis Thomas **Cuthbert-Ashmore** Peter Dalv Michael Dance Alexander Daniel IIa Daniels Gvanendra Datt Anita Dawe Tom De Pelsemaeker Farida Dean Lucy Deverall GradPlus Scott Dickson Marian Dissanayake Shane Dixon ChristopherDonnelly Philip Doole Genevieve Doube **Cameron Drury** Charlotte Drury Perri Duffy Michael Duindam Hannah Edwards Andrea Elgie Trevor Ellis Catherine Elvidge Rebecca Eng

Emma Ensor Susan Ensor Jennifer Esterman Esta Farguhar Emma Fergusson Jenna Fincham **Hayley Fitchett** Bridie Fleming Rosie Flynn Karen Foster Cara Francesco **David Francis Clinton Fraser Tony Fraser** Paul Freeland **Richard Frizzell** Prue Fullerton-Smith Sarah Gathercole Kerry Geange Claire Gibb Lisa-Maree Gibellini Adonica Giborees Paul Gibson **Brett Gilmore Ross Goodman** Elizabeth Gosling **David Grant** Arna Green Ayvron Greenway Rachael Gresham Alison Hall Kylie Hall Paul Harrington Joanna Hart Alister Hartstone Shaun Harvey Kirsten Hauschild Emma - Jane Hayward Anna Heasley Matthew Henry Anne Hessell **Genevieve Hewett** Sherilyn Hinton Elizabeth Hislop Irene Ho Sarah Ho **Michelle Hodges** Deborah Hogan Tania Hood Graham Hooper Colin Hopkins Tara Hotop Megan Howard William Hung Katrina Hunt Caroline Hutchison **Fmily** In Nicola Jackson Rebecca Jarman Letitcia Jarrett Sisira Jayasinghe Timothy Joll Jacqueline Jolliffe Stephanie Jowett Julia Kennedy Peter Kensington Aidan Kirkby-McLeod Maree Kleinlangevelsloo Keita Kohere Angela Koppel Vincent Kuo Sheena Kwan Tommy Lai Jessica Laing Swastika Lakhan Maggie, Mei Ling Lam Jov LaNauze Romel Lavco Shannah Leamv

Bronwyn Lees Charlene Liew Fleur Lincoln Callum Lindsay Kerrin Lithgow Rebecca Lloyd Andrew Long Marie Long Carl Lucca Craig Lunn Michael Luong Nick Lynch-Watson Lisa Lyons Scott Macarthur Matthew Mackay Kate Mackenzie Stewart MacPherson Kate Magill Raj Maharjan Ella Makin Jon Maplesden Karen Marjoribanks Katie Martin Alisha Maxwell **Carolyn McAlley** Ian McCabe Sarah McCarthy Sue McCaw Shane McGhie Kristv McGiven Bayard McKenzie Kate McKessar Craig McKibbin Clarke McKinnev Kylie McLaughlin Christine McMillan **Jacqueline McNae** Andrew McPhee Tanya Mead **Fiona Meldrum Christopher Miles** Louise Miles James Minehan Haylee Minoprio Jasmine Mitchell Tessa Mitchell Gemma Moleta Amanda Moran Kimberley Morete Rachel Morgan Sarah Morrison GradPlus Sarah Mossman Marv Muller Gavin Murray Jokaveti Nakabea Bai Sonv Nicol Michael Nielsen Cole O'Keefe Jane O'Dea Ryan O'Leary Paul O'Shaughnessy Kirsty O'Sullivan Sarah Oliver Josephine Orange Benjamin Ormsby Kay Panther Knight Anna Papaconstantinou Rebecca Parish Simon Parkin **David Parkinson** Jennifer Parlane **Gareth Pasfield Rachel Pawson** Lisa Perry Sarah Peterken **Jeremy Phillips Rebecca Phillips Rhys Phillips**

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OVERSEAS GRAD 2

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TECHNICIAN

David Bridges Ralph Broad

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Membership of NZPI is the hallmark of professional expertise and integrity within the planning profession

A WEALTH OF PLANNING EXPERIENCE



OUR KEY PEOPLE

OUR BOARD

Pictured from top:

| Bryce Julyan / Chair |
|---------------------------------------|
| Andrew Willis / Deputy Chair |
| Julie Bevan / Hon Secretary/Treasurer |
| Dr Caroline Miller / Board member |
| Keith Hovell / Board member |
| Robert Schofield / Board member |
| Jane Douglas / Board member |
| Todd Whittaker / Board member |



OUR OFFICERS

Pictured from top:

Susan Houston / Chief Executive Officer Jason Grieving / Events Manager Melissa Hubbard / Communications Officer Dr John Benseman / Learning Centre Manager Christina Kaiser / Policy & Research Advisor Mari Pipe / Operations Manager Manfred Lee / Membership Liaison officer Savana Carroll / Administrator

OUR HISTORY

WE EVOLVE AND GROW

The leading planning association in New Zealand, like the planning profession it serves, has evolved over many decades and so too has its name; ranging from the **Town Planning Institute of New Zealand** between 1931-1946, to its current name of **The New Zealand Planning Institute** from 1969.

Throughout its various guises (five in all), the organisation has been lead by 44 esteemed planners.

In 2012, the title of 'President' was replaced by that of 'Chair'. The current Chair is Bryce Julyan.

Past Presidents of the Insitute are:

| 1931 | H F Johnson K C |
|--------------|--------------------|
| 1931-1932 | C K Grierson |
| 1932-1935 | S Blackley |
| 1935-1936 | A W De R Galbraith |
| 1936-1937 | H F Butcher |
| 1937-1940 | M G C McCaul |
| 1940-1942 | E H Andrews |
| 1942-1943 | A J Baker |
| 1943-1944 | R B Hammond |
| 1944-1945 | A H Bridge |
| 1946-1947 | J W Mawson |
| 1947-1950 | R B Hammond |
| 1950-1952 | C E H Putt |
| 1952-1954 | F C Basire |
| 1954-1956 | F W O Jones |
| 1956-1958 | A L Gabites |
| 1958-1960 | J W Cox |
| 1960-1962 | D G Porter |
| 1962-1964 | I B Reynolds |
| 1964-1967 | I G Dunn |
| 1967-1969 | N Northcroft |
| 1969-1970 | P W T Bagnall |
| 1970-1972 | D J Edmonson |
| 1972-1973 | M M Latham |
| 1973-1975 | K G Dobbie |
| 1975-1977 | F W Norton |
| 1977-1979 | R J P Davies |
| 1979-1981 | M E Jones |
| 1981-1984 | W D Ross |
| 1984-1986 | W A Robertson |
| 1986-1988 | D D Hinman |
| 1988-1990 | John Childs |
| 1990-1992 | Sylvia Allan |
| 1992-1994 | Lance Leikis |
| 1994-1996 | Leigh Auton |
| 1996-1998 | Jenny Dixon |
| 1998-2000 | Robert Schofield |
| 2000-2002 | Michael Foster |
| 2002-2004 | Paula Hunter |
| 2004-2006 | Cheryl Cleary |
| 2006-2008 | Michael Gunder |
| 2008-2010 | Hester den Ouden |
| 2010-2012 | Jane Douglas |
| 2012-current | Bryce Julyan |



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NOTES

BACK TO THE FUTURE

The New Zealand Planning Institute invites planners and allied professionals from across New Zealand to join us in Auckland for the Annual Planning Conference 'Back to the Future.' #B2Future will bring together the brightest of minds from across the planning spectrum in an international forum of dynamic conversations and new thinking designed to spark solutions to the complex issues facing communities today.

NZPI International Conference 14 – 17 April, Aotea Centre Auckland, New Zealand

IF YOU HAD ONE WISH FOR YOUR CITY, WHAT WOULD IT BE?

THINK WHAT IS POSSIBLE

#B2FUTURE

BLE



New Zealand **Planning Institute*** Te Kokiringa Taumata

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