

How a Multi-Faceted Approach and Alliance Principles can Improve Planning Practice – Perspectives from the Causeway Alliance



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Introduction

- SH16 Causeway Upgrade Project
- Statutory approval changes
 - Multiple pathways
 - Stakeholder engagement
- Reflections



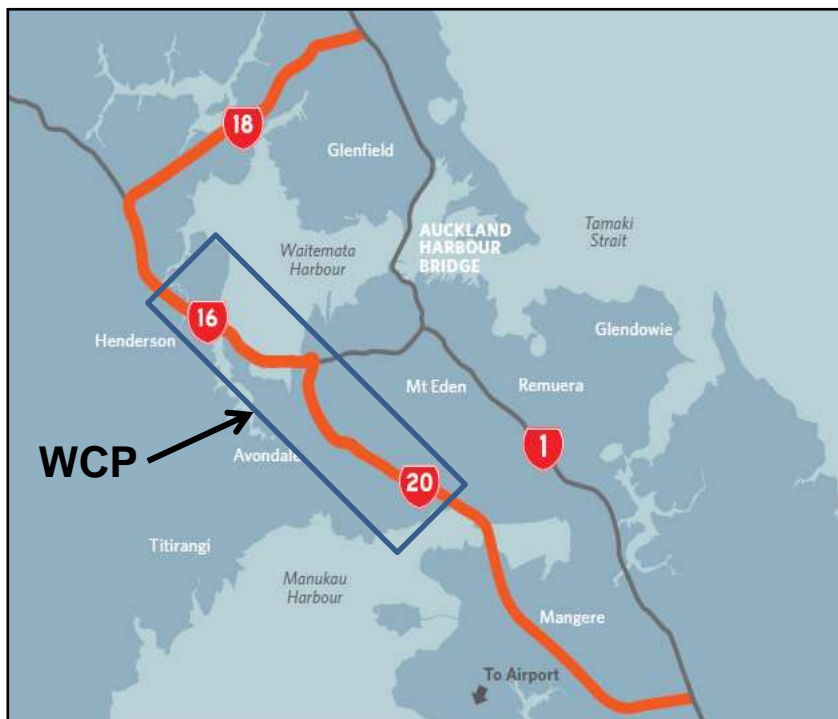
Causeway Alliance



NZ Transport Agency
Sinclair Knight Merz
AECOM
Leighton Contractors
Fulton Hogan
Coffey

A collaborative approach provides better value for money and improved customer outcomes

Project Background



Western Ring Route

- Western Ring Route - RoNS
- Alternative to SH1
- Improve travel time reliability
- Waterview Connection Project (WCP) – connect SH20 and SH16
- Approved by Bol

SH16 Causeway Upgrade

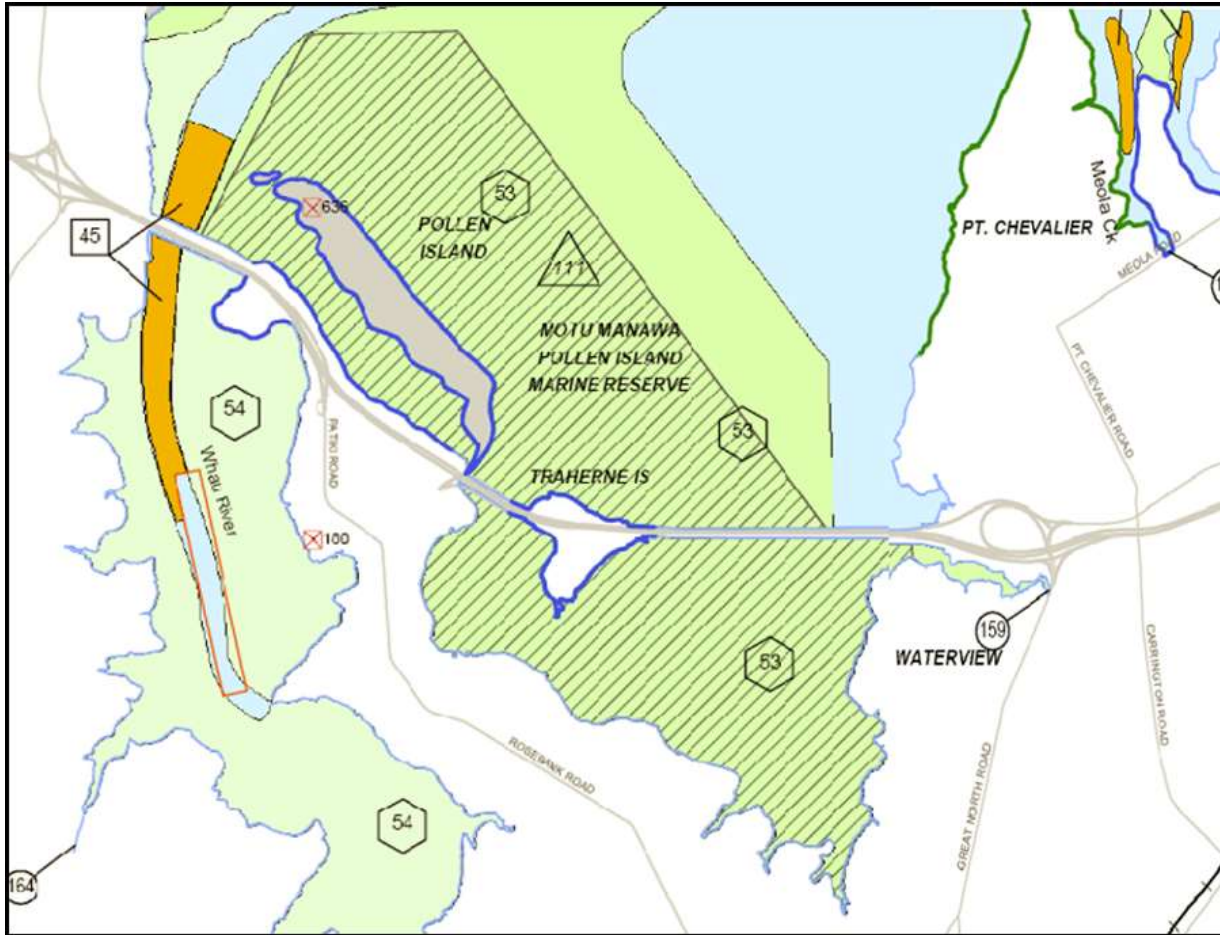


Key Project Features

- Increase motorway capacity
- Upgrade motorway bridges
- Safeguard against future coastal erosion and flooding
- Improve public transport, walking and cycling provision



Coastal Environment



Interesting Facts

- First RoNS Project approved by a Bol
- 7 designations and 54 resource consents
- Over 200 designation and consent conditions
- 251 submissions - 75 on the Causeway



Causeway Alliance Charter

VALUES AND BEHAVIOURS

CAUSEWAY ALLIANCE
working for our thriving city

INTEGRITY DO THE RIGHT THING BECAUSE IT'S THE RIGHT THING TO DO

RESPECT TREAT OTHERS AS WE WANT TO BE TREATED

COMMITMENT SUPPORT THE TEAM BY GOING THE EXTRA MILE TO DELIVER SUCCESS

ACCOUNTABILITY KNOWING WHAT IS REQUIRED OF ME AND DOING IT

HONESTY IMMEDIATELY OPEN ON ALL ISSUES

COLLABORATION WORKING TOGETHER, STRENGTH IN UNITY, MANY HANDS MAKE LIGHT WORK

PERFORMANCE OUTCOMES

- ZERO HARM
- TREAD LIGHTLY
- CUSTOMER DELIGHT
- DEVELOPING OUR PEOPLE, OUR TEAM, OUR ORGANISATION AND OUR INDUSTRY
- DELIVERING EXCEPTIONAL VALUE
- ON TIME



Design Innovations

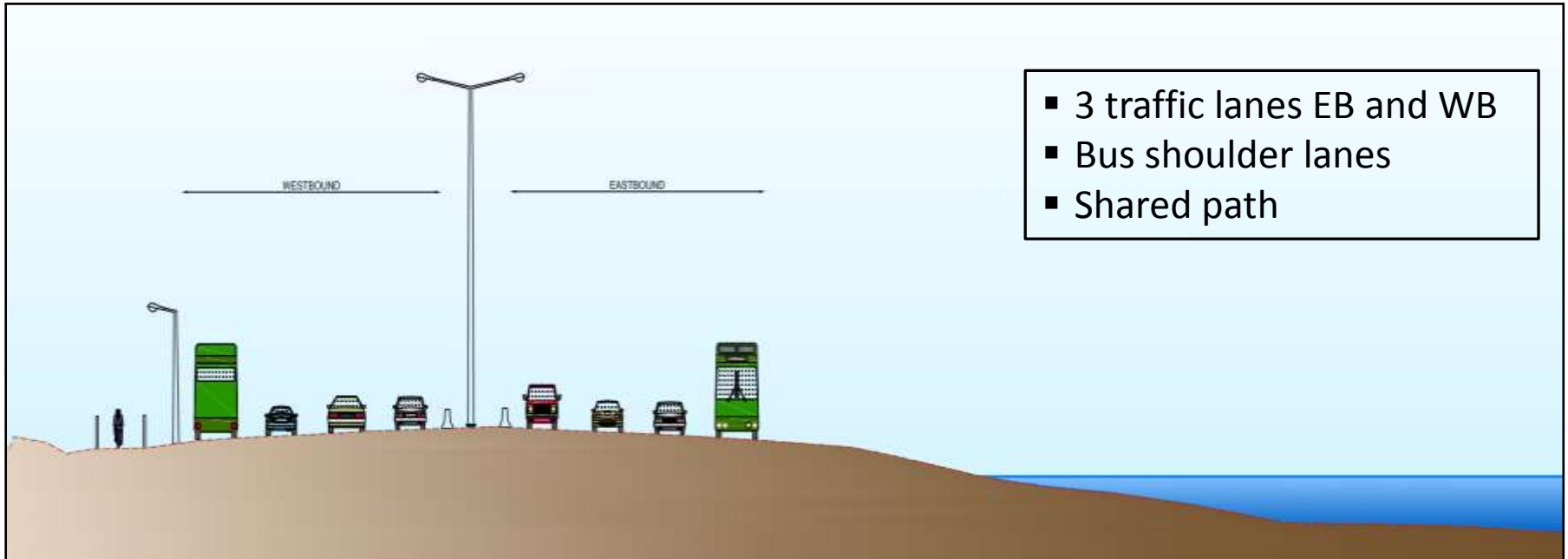


- Bol consent conditions
- Innovative Alliance culture
- Minimise alignment footprint
- Environmental, social, constructability and economic benefits

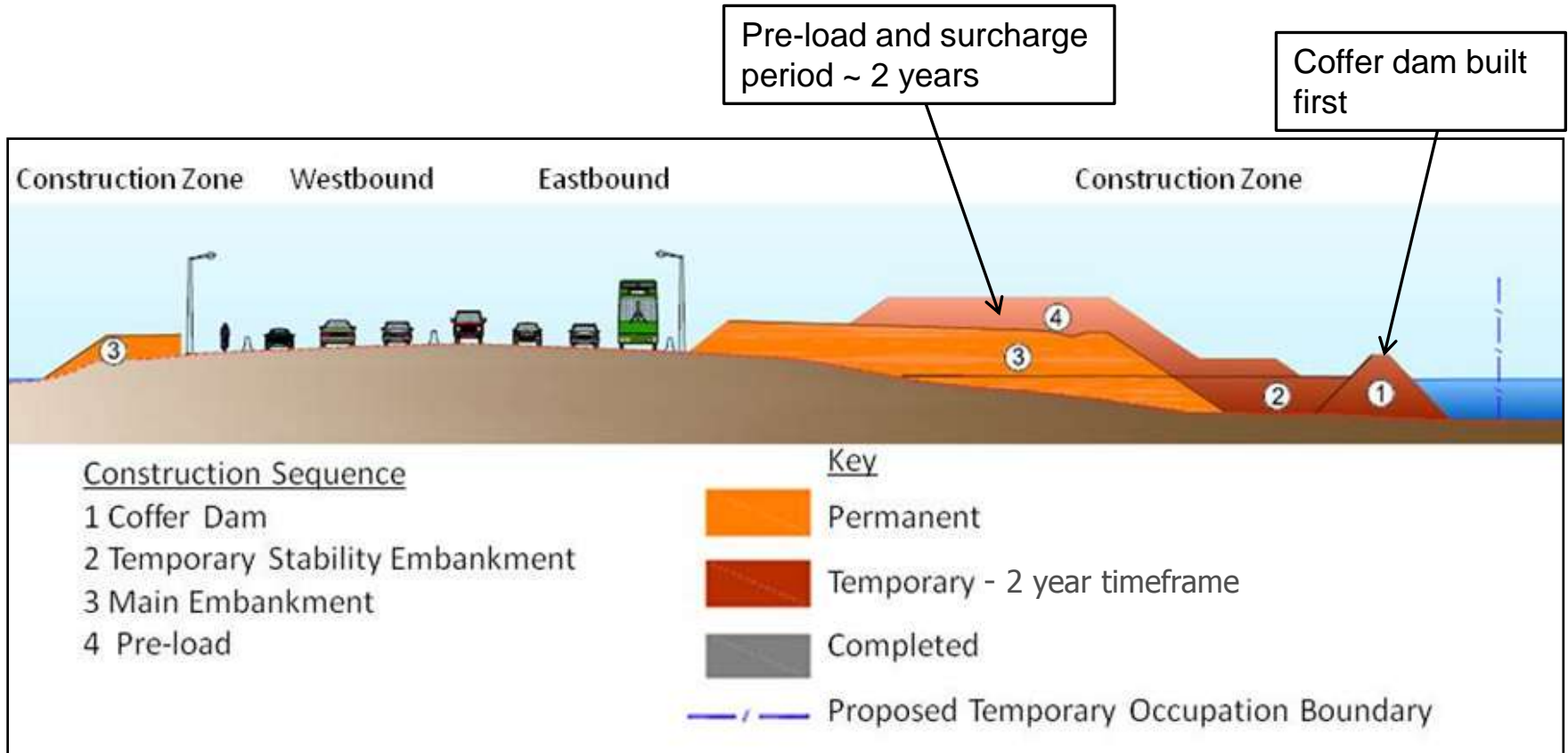
Key Innovations

- Asymmetrical widening of the Causeway
 - Pre-load and wick drain construction
 - Alternate stormwater solution
 - Whau River and Causeway Bridge design
 - Coastal protection using groynes
-
- Achieve intent of Bol decision and conditions

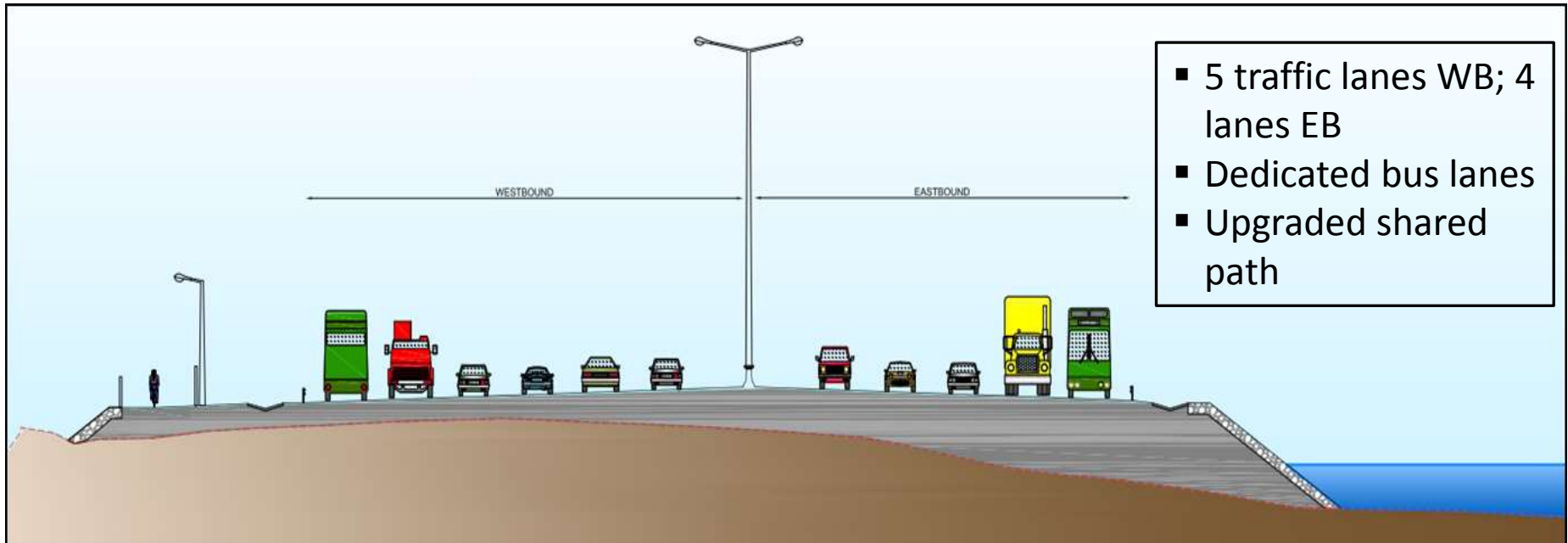
Existing Causeway Configuration



Causeway Construction



Upgraded Causeway



Statutory Approval Changes

- Coastal consents granted by Bol
- Marine Reserves Act Authority approved by the Minister of Transport and Minister of Conservation



Assessment of Statutory Approval Changes

STEP 1: Confirm planning approval requirements and scope of approved consents and designation

STEP 2: Assessment of approved conditions against proposed design refinements to identify change required

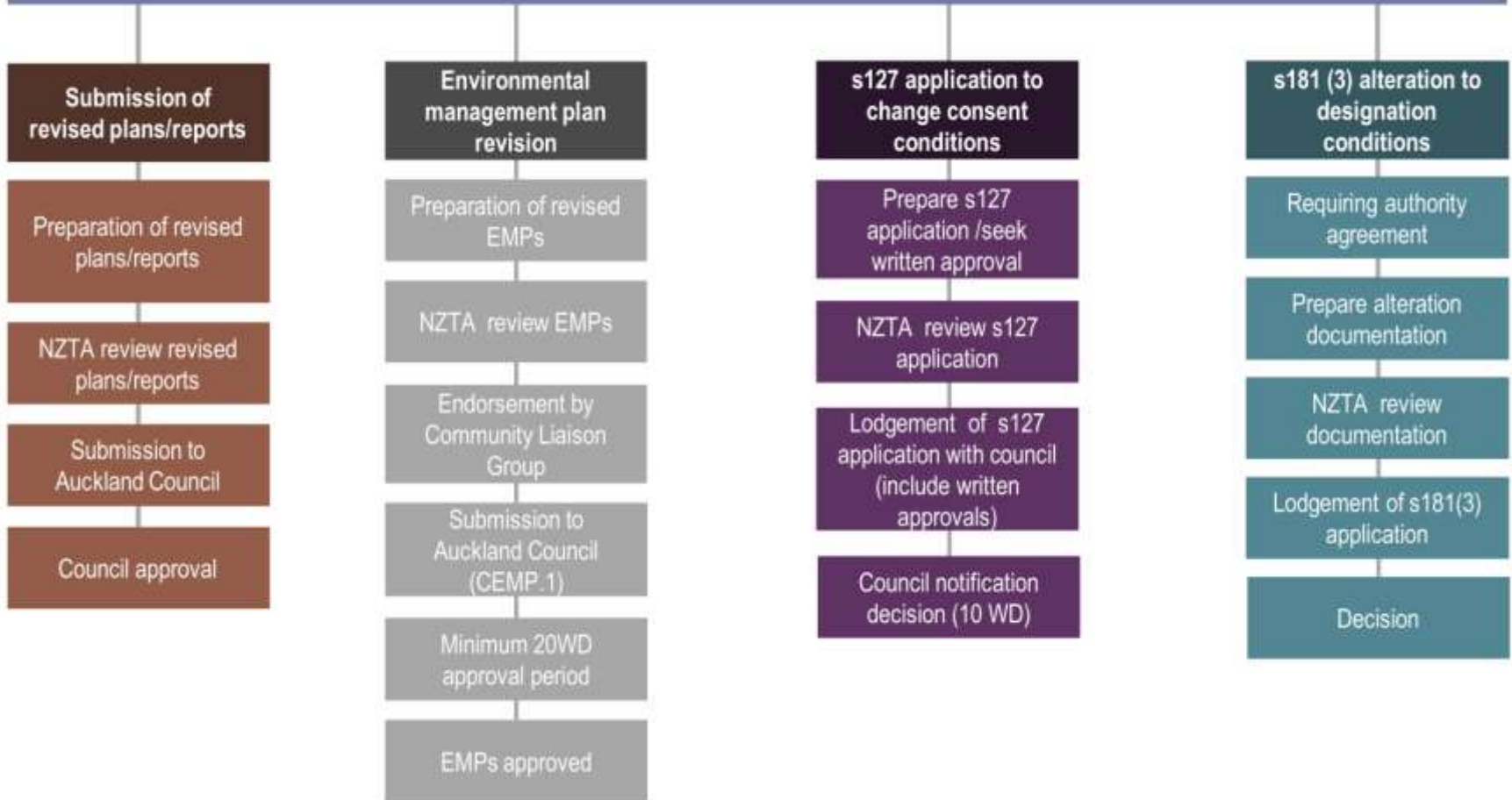
STEP 3: Assessment of change in effects

STEP 4: Assessment of original submissions and identification of those affected by proposed changes

STEP 5: Technical meetings with council to discuss design refinements, change in effects and affected parties

Multiple Pathways

Options for changes to statutory approvals



Engagement with Auckland Council

- Exploration of pathways for consent changes
- Desire for non-notification
- Support and alignment on approval changes
- Workshops and technical meetings
- Inform expectations for stakeholder engagement



Engagement Risk

- Adverse stakeholder reaction
- Time delays receiving feedback
- Stakeholder fatigue
- Stakeholder information requirements
- Public notification of consent change

Key Project Stakeholders



Better Outcomes

- Reduced project footprint
- Less construction disruption
- Safer working environment
- Economic benefits
- Stakeholder support; no fatigue
- Well managed risk process
- Early engagement
- Non notified consent changes



What was important?

- Use of multiple planning pathways
- Opportunity to bring Council up to speed early
 - Bol process meant Auckland Council was relatively “new” to the consent conditions
- Collaborative working relationship
- Importance of the alliance values ➡ success
- Dedicated Council Team
- Flexible vs. prescriptive consent conditions

Summary

- Innovative solution for SH16 Causeway Upgrade
 - Better design and construction method
- Statutory approval changes achieved within programme
 - Multiple pathways - innovation
 - Stakeholder engagement - critical
- Process underpinned by core Alliance values
 - Collaboration allows success

Challenge....

- What would **you** do differently as the lead planner in a statutory approvals process, to allow flexibility for the best project to be built?