Using Catchment Collectives to achieve Water Quality Outcomes: Insight from a Leading-edge Approach in the Hawke's Bay Region (TANK)

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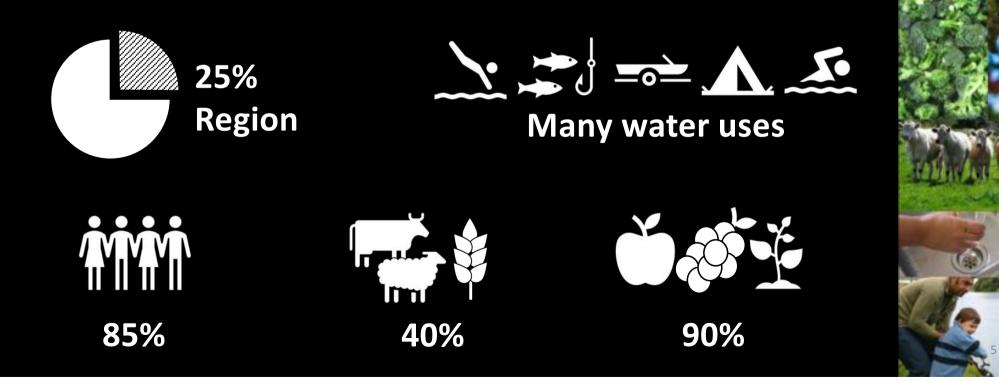
- 1. What are these *Catchment Collectives*?
- 2. About the project
- 3. The solution: Catchment collectives as a plan rule
- 4. The theoretical background
- 5. Barriers identified and addressed
- 6. Remaining uncertainties
- 7. Summary & questions

What are these Catchment Collectives?



The Tūtaekurī, Ahuriri, Ngaruroro & Karamū (TANK) catchments:

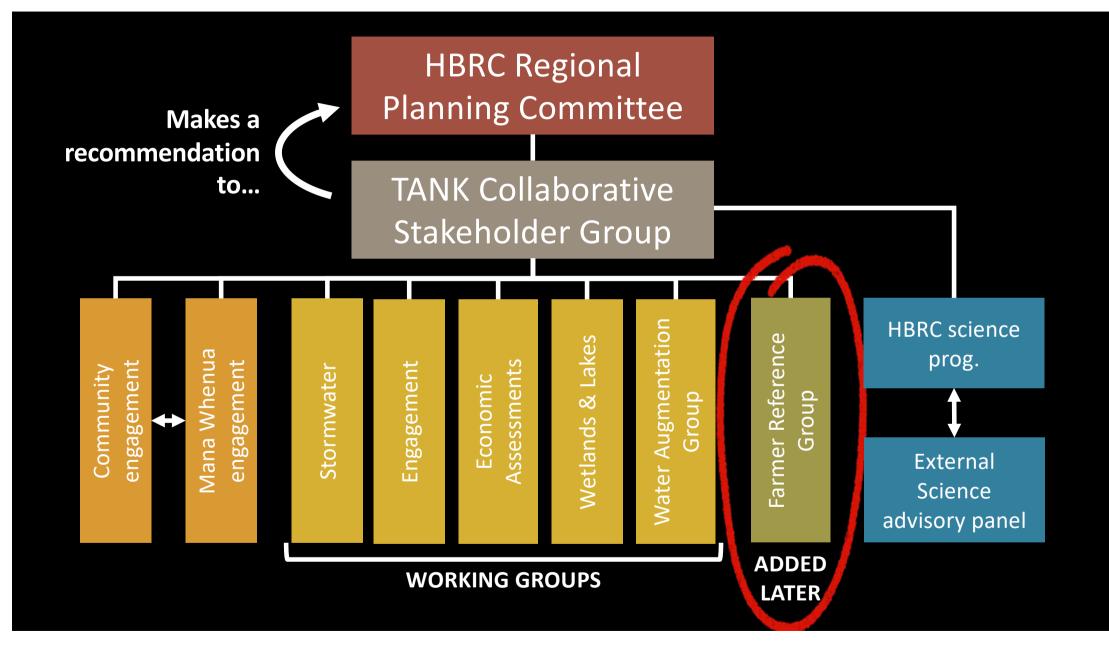
- Contain highly valued rivers, aquifers, lakes & wetlands,
- Discharge to highly valued estuaries (Waitangi & Ahuriri)

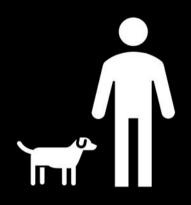


TANK – Collaborative Stakeholder Group

"To enable present and future generations to gain the greatest social, economic, recreational and cultural benefits from our water resources within an environmentally sustainable framework."







Farmers wanted to:

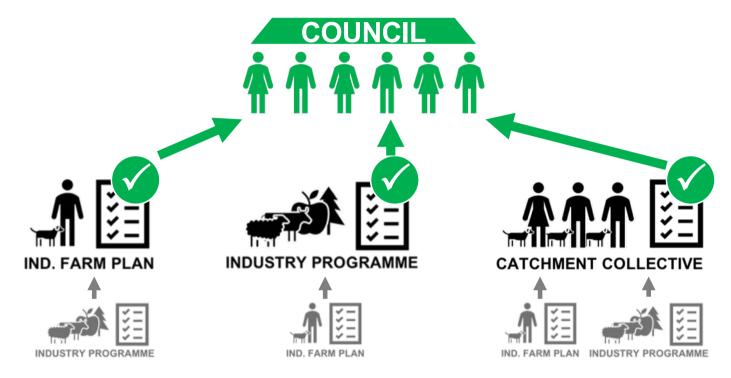
- Limit the cumulative effects of farming
- Be flexible and innovative with solutions
- Meet water quality objectives
- Give the wider community confidence that water quality objectives would be met

Solution

Desire to *own solutions* and not have mitigations *prescribed*. Therefore, three *mechanisms* to address freshwater quality objectives were proposed, rather than specific *mitigations*:

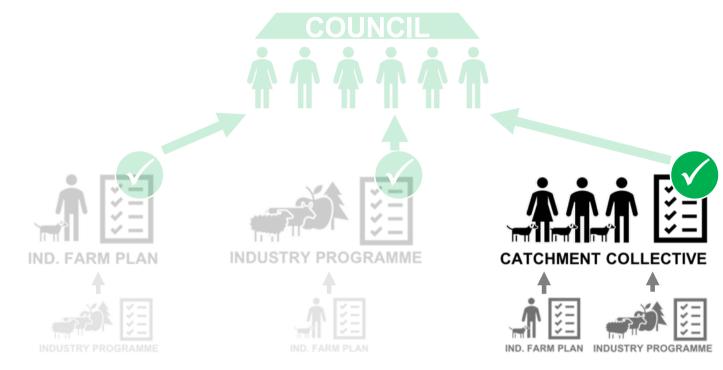
- Individual Farm Plans
- Industry Programmes
- Catchment Collectives

Unanimous support from TANK Stakeholder Group (April 2018)



Could have a Farm Plan signed off by Council & an Industry Programme <u>not</u> signed-off by Council

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Could have an Industry Programme signed off by Council & a farm plan <u>not</u> signed-off by Council Could be in a Catchment Collective that is signed off by Council & a farm plan or Industry Programme that is <u>not</u> signed-off by Council. To understand these Catchment Collectives, we first review a bit of behavioural economic theory.

Because it's all about behaviour...

Does one person using the resource diminish others ability to use it?

from the resource?		Diminishable	Not Diminishable
	Excludable	Private resource	Club resource
		e.g. cars, consumer goods, mineral reserves	e.g. subscription based services, website subscriptions, Sky TV
	Not Excludable	Common pool resources	Public resource
		e.g. freshwater resources, fisheries, communal forests	e.g. wind resources, sunlight, radio frequencies
	i.		

Can users be <u>easily excluded</u>

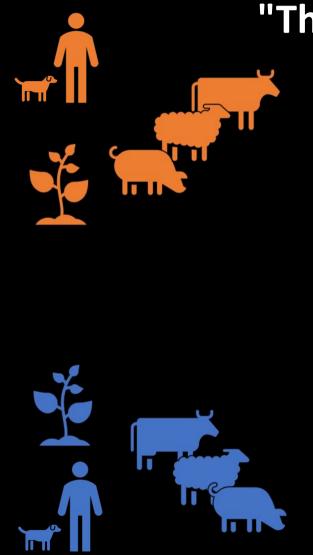
Adapted from Ostrom (1990)



"The Tragedy of the Commons" Garrett Hardin (1968)

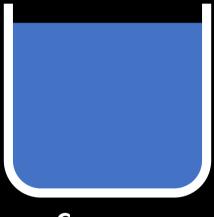
A *commons*: a natural resource shared by many individuals.

The *tragedy*: in the absence of regulation, individuals tend to exploit the *commons* to their own advantage, typically without limit. Resulting in the exploitation and degradation of the *common resource*....

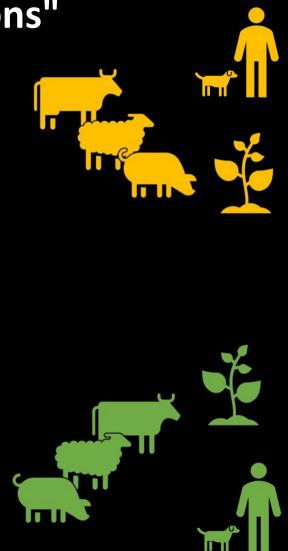


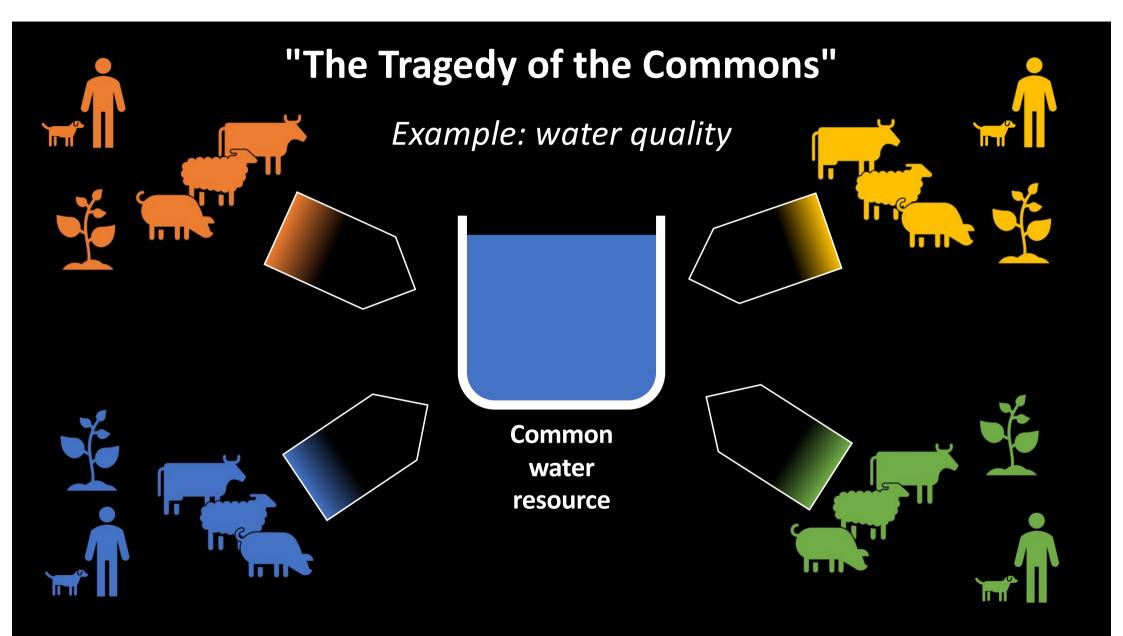
"The Tragedy of the Commons"

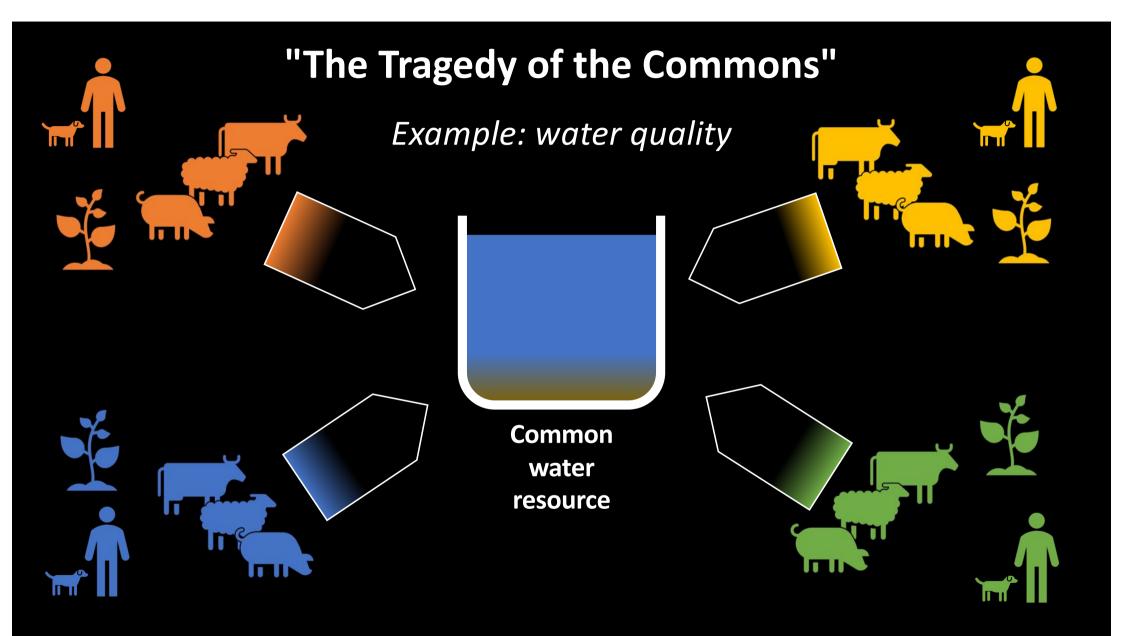
Example: water quality

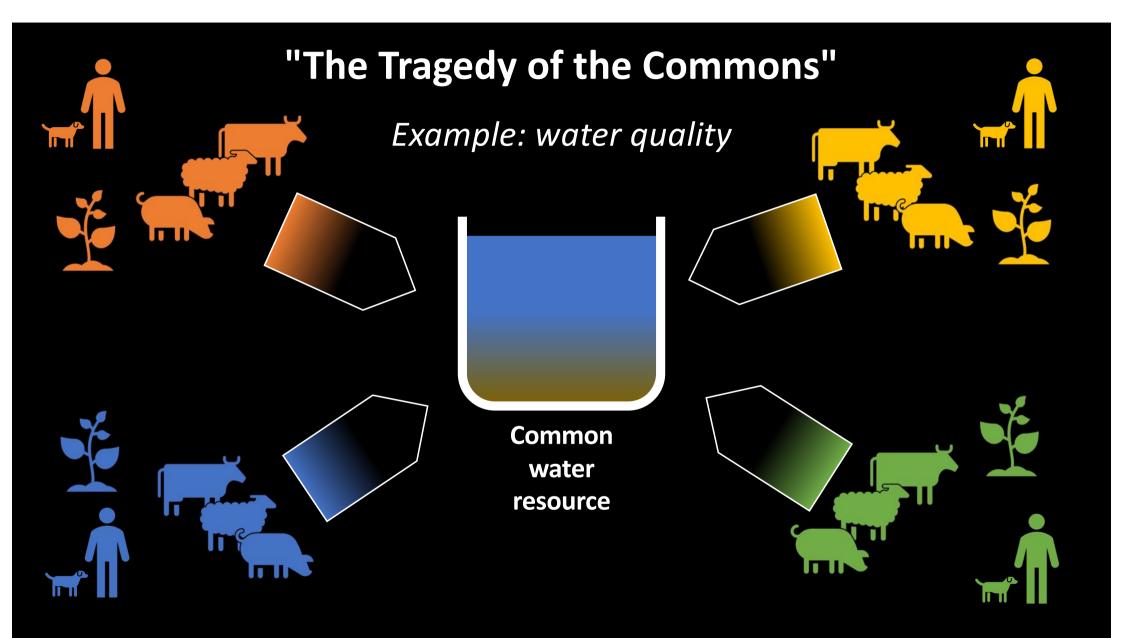


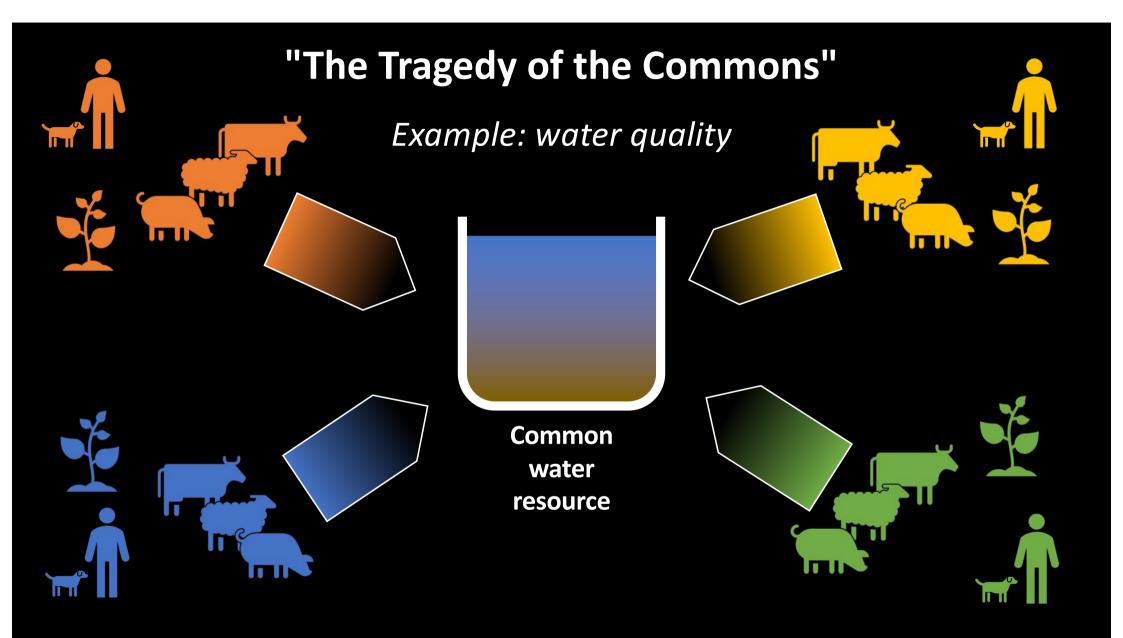
Common water resource











Standard economic theory says unregulated Common Pool Resources will always result in "The Tragedy of the Commons". Standard economic theory says unregulated Common Pool Resources will always result in "The Tragedy of the Commons".

Except... it's not true...

Elinor Ostrom

Some societies/groups self-organised to manage common pool resources, avoiding collapse

Summary: characteristics of *self-organising groups managing Common Pool Resources*

- *Identifiable* users & resource
- The *effort* it takes is appropriate
- Users can make the *rules*
- *Monitoring* (users & resource)
- Violators can be *prosecuted* (appropriately)
- Low-cost conflict resolution
- Authority (if there is one) gives *permission*

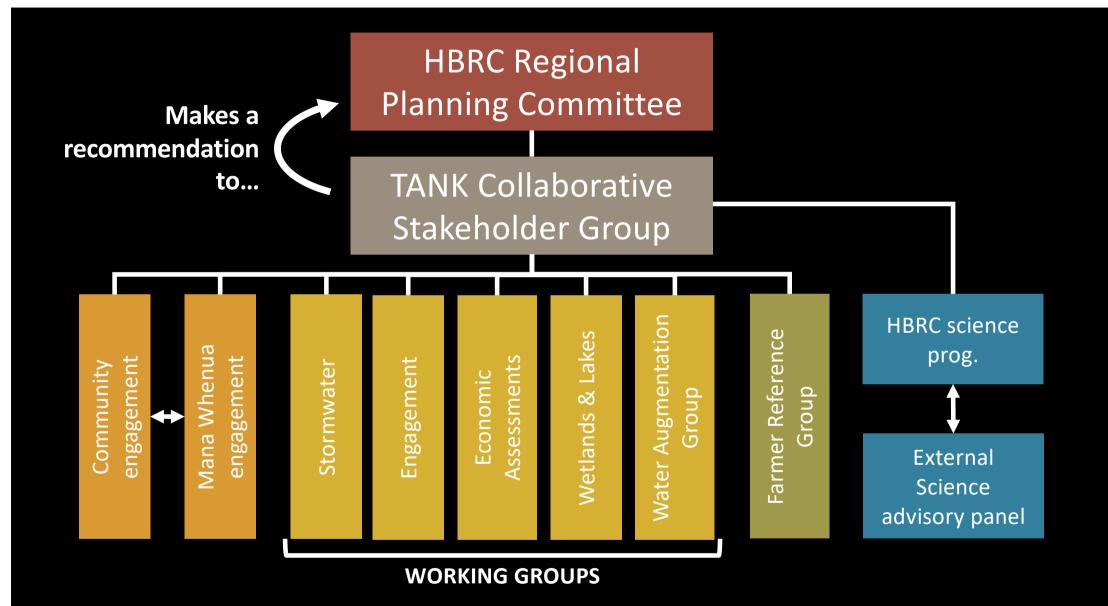


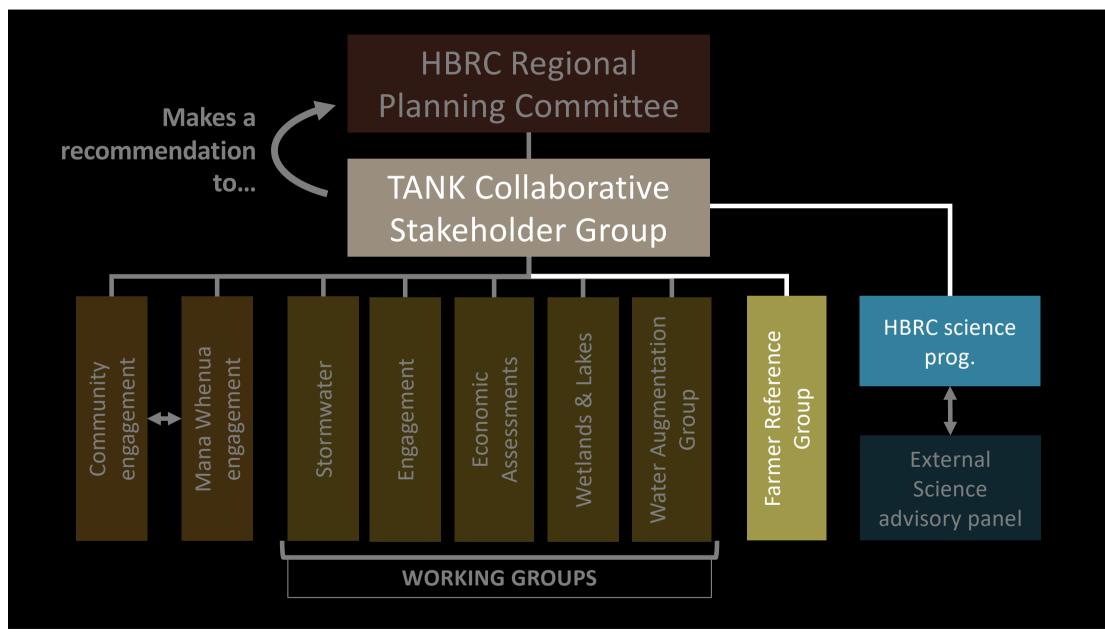
So... TANK Catchment Collectives are...

...<u>self-organising groups</u> trying to manage a common pool resource of <u>water quality</u>...

How to determine barriers to adoption?

Interviewed primary producers and council staff to assess the extent to which Catchment Collectives <u>demonstrated Ostrom's characteristics</u>...





Key barriers identified:

- Risk of being too complex
- Risk of mal-aligned expectations
- Some specialist support may be required
- Interpersonal risks / Community division
- Lack of transparency of accountability (monitoring and enforcement)

A key tension: free-riders vs. conditional cooperators

<u>Free-riders</u>: people who contribute little or nothing to the group, but get the benefits.

<u>Conditional cooperators</u>: Only willing to cooperate <u>so long as</u> others continue to operate in the way that is expected of them

How has this insight been applied?





Governance

Outline how this will be done, complex or simple...



Objectives

What are you trying to achieve? Tie this to **freshwater objectives** rather than mitigation actions...

Risk-based assessment

Structure consistent with other mechanisms in plan (e.g. Individual Farm Plans).

Avoids unpopular and possibly ineffective 'blanket rules'



Agreed Action

Simple but clear articulation of what **individuals have agreed to do** as part of the Catchment Collective. This is to provide clarity for individual planning & budgeting, as well as for potential conflict resolution and enforcement.



Monitoring

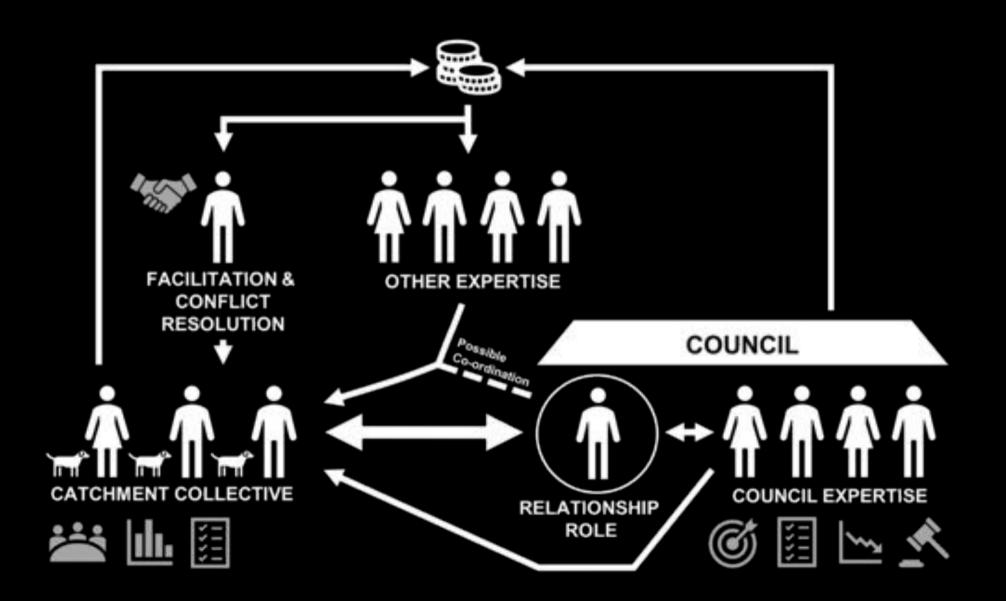
<u>Clear, agreed expectations</u> of or for monitoring, especially how it will be used and whether it can be used as 'evidence'.



Reporting <u>Clear, agreed format</u> for reporting. Where report items need to be compared across collectives (e.g. monitoring) this should be a consistent format.



Conflict resolution & enforcement Clear process for <u>internal</u> conflict resolution agreed. Clear process for <u>potential council</u> <u>enforcement</u> agreed.



Summary

Questions?

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http://www.mfe.govt.nz/publications/fresh-water/tankplan-change-barriers-and-risks